

PUBLIC UTILITIES

Water & Sewer

DESCRIPTION

The Water and Sewer Enterprise Fund accounts for the provision of water and sewer services to residents and businesses of Henrico County. All activities necessary to provide such services are accounted for in this fund, including construction, financing, and related debt service. The total cost of water and sewer services is funded by user charges and fees. No County taxes are used to support these services.

Henrico purchased all its water requirements from the City of Richmond prior to April, 2004. At that time, the Water Treatment Facility (WTF) opened and began providing water to customers, thereby, reducing the quantity of water the County purchases from the City. In addition to water services, the Department is responsible for the installation and maintenance of fire hydrants throughout the County.

Sanitary sewers are separate from storm water collection facilities in the County, and the Department of Public Utilities is responsible for all sanitary sewer services. The Henrico County Water Reclamation Facility (WRF) treats most of the County’s wastewater, with a small amount treated by the City of Richmond. Portions of Goochland County, Hanover County and the City of Richmond are also served by the WRF.

OBJECTIVES

- To provide adequate quantities of safe drinking water in compliance with State and Federal regulations and County standards, at equitable rates, and to others with whom the County has contracted to provide service.
- To provide wastewater disposal in a manner consistent with State and Federal laws and regulations, V.P.D.E.S. permits and County standards, at equitable rates, and to others with whom the County has contracted to provide service.

FISCAL YEAR 2021 SUMMARY

Annual Fiscal Plan

Description	FY19	FY20	FY21	Change
	Actual	Original	Proposed	20 to 21
Personnel	\$ 21,773,154	\$ 22,966,323	\$ 23,737,145	3.4%
Operation	44,731,431	43,638,992	45,274,849	3.7%
Capital	580,799	781,922	1,135,653	45.2%
Debt Service	26,846,075	29,298,024	31,809,741	8.6%
Total	<u>\$ 93,931,459</u>	<u>\$ 96,685,261</u>	<u>\$ 101,957,388</u>	<u>5.5%</u>

Personnel Complement	312	314	314	0
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PERFORMANCE MEASURES

	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>Change 20 to 21</u>
Workload Measures				
Average No. of Fire Hydrants in Service	13,388	13,600	13,700	100
Miles of Water Mains	1,640	1,650	1,658	8
Miles of Sewer Mains	1,522	1,530	1,538	8
Number of Water Customers	99,435	100,500	101,400	900
Number of Sewer Customers	96,383	97,500	98,400	900

BUDGET HIGHLIGHTS

The Public Utilities' Water and Sewer Fund is an enterprise fund, supporting its operating and capital infrastructure expenditures with revenues derived from customer charges and water and sewer revenue bonds.

The Department provides water and wastewater services to approximately 94 percent of the County's citizens, including the delivery of clean drinking water, sewer disposal, street lighting, refuse management and recycling services. The Solid Waste and Street Lighting functions are discussed in greater detail in a separate narrative within this document.

Ensuring the efficient delivery of services to citizens has required a commitment to making necessary investments in the System's operations and critical water and sewer infrastructure. In addition, to address system demands resulting from consumer growth, Public Utilities performs capacity improvements that are consistent with the County's broader planning, and residential and commercial development objectives. The Department also engages in strategic, long-term infrastructure planning to ensure that citizens' and businesses' water and sewer capacity requirements are sufficiently met well into the future.

RESOURCES

In FY2020-21, projected operating resources of \$140,227,303 will support water and wastewater operations, reflecting an increase of 4.9 percent from the FY2019-20 adopted budget and includes a 5.0 percent increase in water and sewer rates.

In addition to supporting operating requirements, resources must be sufficient to service debt, bond coverage requirements and future capital requirements within the five-year Capital Improvement Program. Due to the nature of the infrastructure maintained by the Water and Sewer Fund, consistent infrastructure maintenance and replacement must be planned on a multi-year basis, as opposed to the year-to-year analysis included in each budget cycle.

On an annual basis, Public Utilities performs cash flow projections verifying cash flows are sufficient to cover current and future operating costs, capital infrastructure improvements, debt service, and bond coverage requirements over a multi-year period. These projections are critical in ensuring that rate changes are sufficient for meeting all the obligations of the fund. The FY2020-21 budget adheres to that premise. Payments and transfers from the General Fund to Water and Sewer in FY2020-21 total \$1,929,858 for debt service costs related to the Elko Tract infrastructure improvements.

EXPENDITURES

The FY2020-21 budget of \$101,957,388 includes expenditures for personnel, operating, capital outlay, and debt service. Overall, the Water and Sewer operating budget is increasing by 5.5 percent, or \$5,272,127. This is partially attributable to a \$2,511,717 increase to the debt service portion of the budget. A portion of the increase is driven by the personnel component, which totals \$23,737,145 and reflects an increase of \$770,822 or 3.4 percent. This increase is primarily attributable to a merit-based salary increase as well as rising health care costs and benefit adjustments. The operating and capital components reflect a collective increase of \$1,989,588 or 4.5 percent when compared to the prior fiscal year. The increase in the operating component is primarily due to the adjustment of numerous budgeted accounts to cover fixed cost increases. The increase in the capital component is due to various projected capital outlay needs in FY2020-21.

DEBT SERVICE REQUIREMENTS

Projected debt service expenditures of \$31,809,741 represents a net increase of \$2,511,717 or 8.6 percent when compared to the approved FY2019-20 budget. The debt service in the FY2020-21 budget is based on existing debt service plus costs associated with an anticipated \$40.0 million debt issuance in the second half of FY2020-21.

The debt service budget will fully fund requirements arising from the Water and Sewer Fund's outstanding debt, which on June 30, 2019 was \$425,360,000. According to bond covenants for outstanding debt, the Water and Sewer Fund must ensure that net operating revenues be at least 1.25 times the Fund's debt service requirements. In the year that ended June 30, 2019, this coverage equaled 2.01 times the debt service requirement. (Source: FY2018-19 Henrico County Comprehensive Annual Financial Report: Pledged Revenue Coverage – Table X)

Debt service expenditures, in total, represent 31.2 percent of the FY2020-21 Water & Sewer budget. As a note, this is a much higher percentage than what is seen in the General Fund (target of 7.75 percent of General Fund expenditures) and is representative of another difference between the County's General Fund and the Water and Sewer Enterprise Fund.

It should be noted that the five-year Capital Improvement Program for the Water and Sewer fund totals \$331,350,000. This amount represents 19.9 percent of the total County five-year Capital Improvement Program. However, when looking at the County's FY2020-21 operating budget, the Water and Sewer fund represents 7.3 percent of approved expenditures. The difference between the relative proportion required for Water and Sewer in the capital budget as opposed to the operating budget is indicative of the significant infrastructure maintenance and replacement requirements that are present in this department.

The FY2020-21 budget for the Department of Public Utilities continues to plan for infrastructure improvement and replacement, meet all debt service coverage requirements, and cover all known fixed operational cost increases. Because of the continued emphasis on multi-year planning and strong financial policies, the County of Henrico Department of Public Utilities possesses AAA bond ratings from the following three bond rating agencies: Moody's Investors Service, Standard & Poor's and Fitch IBCA. It is one of only 14 public utilities in the United States to possess a triple AAA bond rating.

Public Utilities - Water & Sewer

Historical Depiction of Fund Equity (Outside of Restricted Equity for Accounts Receivable, and Debt Service Coverage Requirements):

At the end of each year, the annual audit offers a depiction of fund equity that is available largely for future-year infrastructure improvements in the Capital Improvement Program. For the past five years, this unrestricted fund equity has been noted as follows:

FY15: \$ 55,689,150

FY16: \$ 84,663,117

FY17: \$ 101,851,492

FY18: \$ 140,813,367

FY19: \$ 146,439,690

(Source: Annual Audit of the Water and Sewer Enterprise Fund, Respective Fiscal Year.)



Department Operating Budget
Henrico County, Virginia
FY2020-21
PUBLIC UTILITIES - WATER & SEWER

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	14,071,325	15,659,550	16,030,624	371,074	2.4%
50101 Full-Time Salaries and Wages - Overtime	2,018,825	1,165,058	1,165,058	0	0.0%
50104 Temporary Salaries and Wages - Regular	184,796	100,394	143,394	43,000	42.8%
50107 27th Pay Adjustment	10,667	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	21,602	33,205	28,788	-4,417	-13.3%
50109 Vacancy Savings	0	-372,065	-385,310	-13,245	-3.6%
50110 FICA	1,196,786	1,293,318	1,321,781	28,463	2.2%
50111 Retirement VRS	1,857,699	2,081,156	2,244,287	163,131	7.8%
50112 Hospital/Medical Plans	2,224,982	2,800,566	2,967,300	166,734	6.0%
50113 Group Insurance - Life (VRS)	182,412	205,141	221,223	16,082	7.8%
50114 Unemployment Insurance	4,060	0	0	0	0.0%
50200 Medical Services	1,338	2,299	2,299	0	0.0%
50202 Accounting And Auditing Services	44,977	50,000	50,000	0	0.0%
50204 Engineering/Architectural Services	388,629	701,171	601,000	-100,171	-14.3%
50209 Other Professional Services	2,256,843	2,254,870	2,254,870	0	0.0%
50210 Maintenance and Repairs	2,405,529	3,233,382	3,280,093	46,711	1.4%
50211 Maintenance Service Contracts	743,399	869,291	900,881	31,590	3.6%
50212 Vehicle Repair	442,934	469,317	444,317	-25,000	-5.3%
50220 Lease/Rent Of Equipment	69,922	111,896	115,599	3,703	3.3%
50221 Lease/Rent Of Buildings	111,337	111,337	111,337	0	0.0%
50230 Temporary Help Service Fees	28,571	17,424	17,424	0	0.0%
50240 Printing and Binding	2,494	14,555	7,155	-7,400	-50.8%
50250 Advertising	2,199	6,706	6,706	0	0.0%
50260 Laundry and Dry Cleaning	8,272	11,376	11,376	0	0.0%
50270 Other Contractual Services	9,047,641	8,930,691	9,385,398	454,707	5.1%
50280 Janitorial	121,290	135,566	136,566	1,000	0.7%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50285 Landscaping	196,878	232,728	278,700	45,972	19.8%
50286 Weed and Pest Control	5,320	7,552	7,552	0	0.0%
50290 Purchase of Services from Other Governments	13,594,850	13,556,900	13,654,319	97,419	0.7%
50300 Information Technology	710,000	710,000	710,000	0	0.0%
50310 Automotive/Motor Pool	908,352	920,671	969,844	49,173	5.3%
50400 Electric Services	5,568,428	5,029,210	5,359,463	330,253	6.6%
50401 Heating Services	211,731	201,444	211,205	9,761	4.8%
50402 Water Service	134,373	116,786	121,196	4,410	3.8%
50403 Sewer Service	6,217	6,925	7,020	95	1.4%
50404 Refuse Service	321,215	310,500	306,057	-4,443	-1.4%
50410 Postal Services	358,489	342,090	352,090	10,000	2.9%
50412 Telecommunications	366,383	364,318	371,521	7,203	2.0%
50420 Insurance	277,378	455,000	455,000	0	0.0%
50421 Insurance - Workers' Compensation	141,077	239,000	239,000	0	0.0%
50430 Mileage	105	1,600	789	-811	-50.7%
50431 Education and Training	51,559	85,765	86,650	885	1.0%
50450 Dues And Association Memberships	140,057	163,541	164,456	915	0.6%
50451 Claims And Contingencies - County	13,160	11,500	50,045	38,545	335.2%
50452 Bad Debt Expense	623,253	575,000	631,100	56,100	9.8%
50453 Freight Charges	53,600	50,830	50,130	-700	-1.4%
50455 Tuition	45,192	0	0	0	0.0%
50457 Road Repairs	1,818,728	825,764	1,203,000	377,236	45.7%
50459 Other Charges Miscellaneous	3,945	6,875	6,875	0	0.0%
50460 Environmental Expenses	17,218	18,142	19,182	1,040	5.7%
50483 Amortization of Other Assets	224,495	0	0	0	0.0%
50500 Office Supplies	85,589	99,493	99,693	200	0.2%
50501 Food Supplies and Food Service Supplies	7,005	11,521	8,221	-3,300	-28.6%
50503 Medical and Laboratory Supplies	183,718	202,490	211,775	9,285	4.6%
50504 Laundry, Housekeeping, and Janitorial Supplies	30,235	34,612	40,307	5,695	16.5%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50506 Repair and Maintenance Supplies	2,501,354	1,796,367	1,818,797	22,430	1.2%
50507 Gasoline	105,568	130,000	111,500	-18,500	-14.2%
50508 Diesel Fuel	63,908	57,120	63,040	5,920	10.4%
50509 Vehicle and Powered Equipment Supplies	9,187	189,550	189,550	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	114,391	129,726	134,315	4,589	3.5%
50512 Books and Subscriptions	2,170	4,449	4,449	0	0.0%
50513 Educational and Recreational Supplies	0	124	124	0	0.0%
50514 Other Operating Supplies	38,966	42,513	42,713	200	0.5%
50515 Road Materials	177,978	178,500	194,100	15,600	8.7%
50516 Chemicals	4,444,068	4,091,693	4,387,138	295,445	7.2%
50517 Small Tools	68,443	83,812	82,912	-900	-1.1%
50521 Computer Software	44,137	75,000	70,000	-5,000	-6.7%
50801 Machinery and Equipment-New \$5000 and Over	70,804	78,452	14,065	-64,387	-82.1%
50802 Furniture and Fixtures-New \$5000 and Over	0	28,000	0	-28,000	-100.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	45,687	0	88,500	88,500	100.0%
50805 Computer Equipment-New \$5000 and Over	13,194	25,300	8,500	-16,800	-66.4%
50811 Machinery and Equipment-New Less Than \$5000	25,761	11,000	3,000	-8,000	-72.7%
50812 Furniture and Fixtures-New Less Than \$5000	3,236	4,500	36,900	32,400	720.0%
50815 Computer Equipment-New Less Than \$5000	5,998	0	0	0	0.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	69,781	76,025	91,500	15,475	20.4%
50822 Furniture and Fixtures-Replacement \$5000 and Over	6,900	0	4,950	4,950	100.0%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	74,397	314,000	442,000	128,000	40.8%
50825 Computer Equipment-Replacement \$5000 and Over	0	8,295	13,000	4,705	56.7%
50831 Machinery and Equipment-Replacement Less Than \$5000	77,005	90,340	73,090	-17,250	-19.1%
50832 Furniture and Fixtures-Replacement Less Than \$5000	1,010	0	29,806	29,806	100.0%
50833 Telecommunications Equipment-Replacement Less Than \$5000	1,250	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	185,776	146,010	330,342	184,332	126.2%
50900 Principal	12,161,667	12,840,000	13,745,000	905,000	7.0%
50901 Interest	16,166,893	16,458,024	18,064,741	1,606,717	9.8%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,482,485	-320,495	-320,495	0	0.0%
50911 Interdepartmental Billings	-4,612,664	-4,640,000	-4,764,000	-124,000	-2.7%
Total Department	93,931,459	96,685,261	101,957,388	5,272,127	5.5%



Operating Line Item Budget By Cost Center
Henrico County, Virginia
FY2020-21
PUBLIC UTILITIES - WATER & SEWER

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
31101 Administration					
50100 Full-Time Salaries and Wages - Regular	468,740	479,853	496,839	16,986	3.5%
50107 27th Pay Adjustment	3,760	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	205	210	211	1	0.5%
50109 Vacancy Savings	0	-372,065	-385,310	-13,245	-3.6%
50110 FICA	33,838	35,420	36,755	1,335	3.8%
50111 Retirement VRS	62,295	63,773	69,557	5,784	9.1%
50112 Hospital/Medical Plans	51,529	53,514	56,700	3,186	6.0%
50113 Group Insurance - Life (VRS)	6,140	6,286	6,857	571	9.1%
50204 Engineering/Architectural Services	42,561	20,000	20,000	0	0.0%
50209 Other Professional Services	2,224,870	2,224,870	2,224,870	0	0.0%
50220 Lease/Rent Of Equipment	5,119	4,600	4,600	0	0.0%
50221 Lease/Rent Of Buildings	28,600	28,600	28,600	0	0.0%
50240 Printing and Binding	1,082	800	800	0	0.0%
50250 Advertising	2,125	4,000	4,000	0	0.0%
50270 Other Contractual Services	365,422	220,000	120,000	-100,000	-45.5%
50290 Purchase of Services from Other Governments	12,565,700	12,631,900	12,664,319	32,419	0.3%
50310 Automotive/Motor Pool	8,420	8,620	8,620	0	0.0%
50410 Postal Services	42,666	41,000	41,000	0	0.0%
50412 Telecommunications	5,807	5,794	5,794	0	0.0%
50420 Insurance	277,378	455,000	455,000	0	0.0%
50421 Insurance - Workers' Compensation	141,077	239,000	239,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50430 Mileage	22	90	90	0	0.0%
50431 Education and Training	11,616	10,700	10,700	0	0.0%
50450 Dues And Association Memberships	29,665	27,679	27,679	0	0.0%
50455 Tuition	32,039	0	0	0	0.0%
50500 Office Supplies	2,803	3,200	3,200	0	0.0%
50501 Food Supplies and Food Service Supplies	2,766	1,360	1,360	0	0.0%
50512 Books and Subscriptions	111	161	161	0	0.0%
50514 Other Operating Supplies	548	0	0	0	0.0%
50801 Machinery and Equipment-New \$5000 and Over	70,804	78,452	14,065	-64,387	-82.1%
50802 Furniture and Fixtures-New \$5000 and Over	0	28,000	0	-28,000	-100.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	45,687	0	88,500	88,500	100.0%
50805 Computer Equipment-New \$5000 and Over	13,194	25,300	8,500	-16,800	-66.4%
50811 Machinery and Equipment-New Less Than \$5000	25,761	11,000	3,000	-8,000	-72.7%
50812 Furniture and Fixtures-New Less Than \$5000	3,236	4,500	36,900	32,400	720.0%
50815 Computer Equipment-New Less Than \$5000	5,998	0	0	0	0.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	69,781	76,025	91,500	15,475	20.4%
50822 Furniture and Fixtures-Replacement \$5000 and Over	6,900	0	4,950	4,950	100.0%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	74,397	314,000	442,000	128,000	40.8%
50825 Computer Equipment-Replacement \$5000 and Over	0	8,295	13,000	4,705	56.7%
50831 Machinery and Equipment-Replacement Less Than \$5000	77,005	90,340	73,090	-17,250	-19.1%
50832 Furniture and Fixtures-Replacement Less Than \$5000	1,010	0	29,806	29,806	100.0%
50833 Telecommunications Equipment-Replacement Less Than \$5000	200	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50835 Computer Equipment-Replacement Less Than \$5000	185,776	146,010	330,342	184,332	126.2%
50911 Interdepartmental Billings	-143,000	-143,000	-124,000	19,000	13.3%
Total Cost Center	16,853,653	16,833,287	17,153,055	319,768	1.9%
31102 Systems Support					
50100 Full-Time Salaries and Wages - Regular	384,862	424,519	421,063	-3,456	-0.8%
50101 Full-Time Salaries and Wages - Overtime	11,696	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	0	0	362	362	100.0%
50110 FICA	29,217	32,476	32,211	-265	-0.8%
50111 Retirement VRS	50,781	56,419	58,949	2,530	4.5%
50112 Hospital/Medical Plans	39,710	53,514	56,700	3,186	6.0%
50113 Group Insurance - Life (VRS)	4,925	5,563	5,811	248	4.5%
50211 Maintenance Service Contracts	499,977	482,215	507,230	25,015	5.2%
50240 Printing and Binding	18	500	100	-400	-80.0%
50270 Other Contractual Services	324,170	332,000	332,000	0	0.0%
50300 Information Technology	710,000	710,000	710,000	0	0.0%
50310 Automotive/Motor Pool	69	500	100	-400	-80.0%
50412 Telecommunications	8,147	14,880	9,477	-5,403	-36.3%
50430 Mileage	0	85	25	-60	-70.6%
50431 Education and Training	9,304	5,300	5,300	0	0.0%
50450 Dues And Association Memberships	700	700	700	0	0.0%
50453 Freight Charges	58	500	100	-400	-80.0%
50500 Office Supplies	2,000	2,000	2,000	0	0.0%
50512 Books and Subscriptions	76	200	200	0	0.0%
50514 Other Operating Supplies	26,737	30,000	30,000	0	0.0%
50521 Computer Software	44,137	75,000	70,000	-5,000	-6.7%
50911 Interdepartmental Billings	-101,311	-98,000	-112,000	-14,000	-14.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
Total Cost Center	2,045,273	2,128,371	2,130,328	1,957	0.1%
31201 Accounting					
50100 Full-Time Salaries and Wages - Regular	322,746	338,625	356,170	17,545	5.2%
50101 Full-Time Salaries and Wages - Overtime	207	0	0	0	0.0%
50107 27th Pay Adjustment	-2,086	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	804	872	920	48	5.5%
50110 FICA	23,634	25,751	27,132	1,381	5.4%
50111 Retirement VRS	42,889	45,004	49,863	4,859	10.8%
50112 Hospital/Medical Plans	55,832	44,595	47,250	2,655	6.0%
50113 Group Insurance - Life (VRS)	4,228	4,436	4,915	479	10.8%
50202 Accounting And Auditing Services	44,977	50,000	50,000	0	0.0%
50220 Lease/Rent Of Equipment	-11,741	0	0	0	0.0%
50221 Lease/Rent Of Buildings	18,850	18,850	18,850	0	0.0%
50310 Automotive/Motor Pool	0	85	85	0	0.0%
50412 Telecommunications	1,008	1,200	1,200	0	0.0%
50431 Education and Training	159	500	500	0	0.0%
50450 Dues And Association Memberships	424	440	440	0	0.0%
50451 Claims And Contingencies - County	13,160	11,500	50,045	38,545	335.2%
50459 Other Charges Miscellaneous	30	0	0	0	0.0%
50483 Amortization of Other Assets	224,495	0	0	0	0.0%
50500 Office Supplies	1,237	3,000	3,000	0	0.0%
50512 Books and Subscriptions	0	100	100	0	0.0%
50900 Principal	12,161,667	12,840,000	13,745,000	905,000	7.0%
50901 Interest	16,166,893	16,458,024	18,064,741	1,606,717	9.8%
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,482,485	-320,495	-320,495	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50911 Interdepartmental Billings	-77,000	-77,000	-80,000	-3,000	-3.9%
Total Cost Center	27,509,928	29,765,982	32,340,211	2,574,229	8.6%
31202 Customer Service Billing/Collection					
50100 Full-Time Salaries and Wages - Regular	647,587	769,858	751,450	-18,408	-2.4%
50101 Full-Time Salaries and Wages - Overtime	14,468	6,240	6,240	0	0.0%
50104 Temporary Salaries and Wages - Regular	60,079	43,000	61,000	18,000	41.9%
50107 27th Pay Adjustment	-7,547	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,744	2,472	3,042	570	23.1%
50110 FICA	52,179	62,662	61,253	-1,409	-2.2%
50111 Retirement VRS	84,813	102,314	105,203	2,889	2.8%
50112 Hospital/Medical Plans	154,377	178,380	189,000	10,620	6.0%
50113 Group Insurance - Life (VRS)	8,325	10,085	10,370	285	2.8%
50114 Unemployment Insurance	2,330	0	0	0	0.0%
50209 Other Professional Services	31,973	30,000	30,000	0	0.0%
50220 Lease/Rent Of Equipment	2,132	1,800	2,340	540	30.0%
50221 Lease/Rent Of Buildings	29,999	29,999	29,999	0	0.0%
50230 Temporary Help Service Fees	18,502	0	0	0	0.0%
50240 Printing and Binding	1,108	11,000	4,000	-7,000	-63.6%
50270 Other Contractual Services	4,748	4,800	4,800	0	0.0%
50290 Purchase of Services from Other Governments	869,150	765,000	830,000	65,000	8.5%
50310 Automotive/Motor Pool	0	50	50	0	0.0%
50410 Postal Services	315,494	300,000	310,000	10,000	3.3%
50412 Telecommunications	6,872	8,048	8,048	0	0.0%
50431 Education and Training	0	800	800	0	0.0%
50450 Dues And Association Memberships	900	900	900	0	0.0%
50452 Bad Debt Expense	623,253	575,000	631,100	56,100	9.8%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50500 Office Supplies	44,463	43,719	43,719	0	0.0%
50501 Food Supplies and Food Service Supplies	300	0	0	0	0.0%
50512 Books and Subscriptions	119	195	195	0	0.0%
50513 Educational and Recreational Supplies	0	124	124	0	0.0%
50911 Interdepartmental Billings	-230,000	-230,000	-237,000	-7,000	-3.0%
Total Cost Center	2,739,368	2,716,446	2,846,633	130,187	4.8%
31203 Meter Reading/Service					
50100 Full-Time Salaries and Wages - Regular	325,657	341,993	291,802	-50,191	-14.7%
50101 Full-Time Salaries and Wages - Overtime	61,913	10,000	10,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	12,599	20,200	20,200	0	0.0%
50107 27th Pay Adjustment	-2,691	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	162	166	364	198	119.3%
50110 FICA	29,755	28,473	24,633	-3,840	-13.5%
50111 Retirement VRS	42,372	45,451	40,853	-4,598	-10.1%
50112 Hospital/Medical Plans	57,969	80,271	75,600	-4,671	-5.8%
50113 Group Insurance - Life (VRS)	4,156	4,480	4,027	-453	-10.1%
50210 Maintenance and Repairs	0	488	488	0	0.0%
50310 Automotive/Motor Pool	50,846	50,846	52,372	1,526	3.0%
50412 Telecommunications	9,639	14,280	14,136	-144	-1.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	100	100	0	0.0%
50506 Repair and Maintenance Supplies	420	2,500	1,500	-1,000	-40.0%
50511 Uniforms/Wearing Apparel/ITEMS	2,527	3,633	2,500	-1,133	-31.2%
50517 Small Tools	147	1,400	1,400	0	0.0%
Total Cost Center	595,471	604,281	539,975	-64,306	-10.6%
31204 Meter Repair and Replacement					
50100 Full-Time Salaries and Wages - Regular	163,625	167,291	160,811	-6,480	-3.9%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50101 Full-Time Salaries and Wages - Overtime	11,826	7,000	7,000	0	0.0%
50107 27th Pay Adjustment	3,106	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	0	0	163	163	100.0%
50110 FICA	13,194	13,334	12,838	-496	-3.7%
50111 Retirement VRS	21,718	22,233	22,514	281	1.3%
50112 Hospital/Medical Plans	26,418	35,676	37,800	2,124	6.0%
50113 Group Insurance - Life (VRS)	2,141	2,192	2,219	27	1.2%
50210 Maintenance and Repairs	0	910	910	0	0.0%
50310 Automotive/Motor Pool	30,660	30,660	31,580	920	3.0%
50412 Telecommunications	770	0	0	0	0.0%
50453 Freight Charges	2,983	3,000	2,700	-300	-10.0%
50500 Office Supplies	503	0	0	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	110	166	166	0	0.0%
50506 Repair and Maintenance Supplies	23,349	15,600	15,600	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,186	2,350	2,660	310	13.2%
50517 Small Tools	3,149	3,000	2,100	-900	-30.0%
Total Cost Center	306,738	303,412	299,061	-4,351	-1.4%
31301 Administration - OPS					
50100 Full-Time Salaries and Wages - Regular	400,567	410,196	422,503	12,307	3.0%
50101 Full-Time Salaries and Wages - Overtime	8,005	20,000	20,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	11,889	0	0	0	0.0%
50107 27th Pay Adjustment	1,810	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	155	159	159	0	0.0%
50110 FICA	31,265	32,910	33,852	942	2.9%
50111 Retirement VRS	53,252	54,515	59,151	4,636	8.5%
50112 Hospital/Medical Plans	53,611	62,433	66,150	3,717	6.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50113 Group Insurance - Life (VRS)	5,249	5,374	5,830	456	8.5%
50200 Medical Services	59	0	0	0	0.0%
50210 Maintenance and Repairs	10,801	17,000	17,000	0	0.0%
50211 Maintenance Service Contracts	610	6,100	6,100	0	0.0%
50220 Lease/Rent Of Equipment	4,995	5,700	5,700	0	0.0%
50240 Printing and Binding	113	1,700	1,700	0	0.0%
50250 Advertising	0	250	250	0	0.0%
50270 Other Contractual Services	94,606	138,000	138,000	0	0.0%
50280 Janitorial	40,950	39,500	39,500	0	0.0%
50285 Landscaping	5,295	7,500	7,500	0	0.0%
50286 Weed and Pest Control	410	536	536	0	0.0%
50310 Automotive/Motor Pool	10,878	10,878	11,204	326	3.0%
50400 Electric Services	76,343	75,000	75,000	0	0.0%
50401 Heating Services	46,221	30,000	30,000	0	0.0%
50402 Water Service	4,133	4,200	4,200	0	0.0%
50403 Sewer Service	4,426	5,000	5,000	0	0.0%
50404 Refuse Service	1,061	1,300	1,300	0	0.0%
50412 Telecommunications	26,418	59,472	59,472	0	0.0%
50430 Mileage	0	50	50	0	0.0%
50431 Education and Training	3,783	27,800	27,800	0	0.0%
50450 Dues And Association Memberships	1,000	2,185	2,185	0	0.0%
50453 Freight Charges	1,794	2,400	2,400	0	0.0%
50459 Other Charges Miscellaneous	975	975	975	0	0.0%
50500 Office Supplies	12,535	16,700	16,700	0	0.0%
50501 Food Supplies and Food Service Supplies	668	712	712	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	4,184	5,800	5,800	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50506 Repair and Maintenance Supplies	7,219	4,095	4,095	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	778	552	552	0	0.0%
50512 Books and Subscriptions	411	500	500	0	0.0%
50514 Other Operating Supplies	1,556	500	500	0	0.0%
50517 Small Tools	18	166	166	0	0.0%
50911 Interdepartmental Billings	-5,000	-5,000	0	5,000	100.0%
Total Cost Center	923,043	1,045,158	1,072,542	27,384	2.6%
31302 Warehouse					
50100 Full-Time Salaries and Wages - Regular	100,285	99,772	102,765	2,993	3.0%
50101 Full-Time Salaries and Wages - Overtime	15,280	13,000	13,000	0	0.0%
50107 27th Pay Adjustment	455	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	324	332	334	2	0.6%
50110 FICA	8,324	8,627	8,856	229	2.7%
50111 Retirement VRS	12,953	13,259	14,387	1,128	8.5%
50112 Hospital/Medical Plans	20,047	26,757	28,350	1,593	6.0%
50113 Group Insurance - Life (VRS)	1,277	1,307	1,418	111	8.5%
50200 Medical Services	0	150	150	0	0.0%
50210 Maintenance and Repairs	0	166	166	0	0.0%
50212 Vehicle Repair	4,394	1,500	1,500	0	0.0%
50220 Lease/Rent Of Equipment	1,452	1,560	1,560	0	0.0%
50310 Automotive/Motor Pool	5,588	5,588	5,755	167	3.0%
50412 Telecommunications	1,580	0	0	0	0.0%
50453 Freight Charges	3,000	3,000	3,000	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	250	250	0	0.0%
50506 Repair and Maintenance Supplies	559	500	500	0	0.0%
50507 Gasoline	66	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50509 Vehicle and Powered Equipment Supplies	0	350	350	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	421	869	869	0	0.0%
50517 Small Tools	0	83	83	0	0.0%
50911 Interdepartmental Billings	-1,160	0	0	0	0.0%
Total Cost Center	174,845	177,070	183,293	6,223	3.5%
31303 Pumping					
50100 Full-Time Salaries and Wages - Regular	904,569	1,089,650	1,121,206	31,556	2.9%
50101 Full-Time Salaries and Wages - Overtime	312,805	132,000	132,000	0	0.0%
50107 27th Pay Adjustment	-2,524	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,194	2,128	2,291	163	7.7%
50110 FICA	89,191	93,456	95,870	2,414	2.6%
50111 Retirement VRS	119,210	144,814	156,969	12,155	8.4%
50112 Hospital/Medical Plans	166,192	231,894	245,700	13,806	6.0%
50113 Group Insurance - Life (VRS)	11,603	14,274	15,473	1,199	8.4%
50200 Medical Services	89	300	300	0	0.0%
50210 Maintenance and Repairs	236,847	303,600	301,000	-2,600	-0.9%
50211 Maintenance Service Contracts	6,840	18,560	18,556	-4	-0.0%
50212 Vehicle Repair	15,916	18,000	18,000	0	0.0%
50220 Lease/Rent Of Equipment	5,776	3,900	5,000	1,100	28.2%
50270 Other Contractual Services	3,554,321	4,048,000	4,486,000	438,000	10.8%
50285 Landscaping	80,800	76,000	84,200	8,200	10.8%
50310 Automotive/Motor Pool	110,956	110,710	115,317	4,607	4.2%
50400 Electric Services	2,392,358	2,105,000	2,161,000	56,000	2.7%
50401 Heating Services	3,466	3,465	3,465	0	0.0%
50402 Water Service	64,466	40,000	50,200	10,200	25.5%
50404 Refuse Service	13,278	22,000	22,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50412 Telecommunications	150,779	110,500	115,000	4,500	4.1%
50453 Freight Charges	4,361	6,089	6,089	0	0.0%
50459 Other Charges Miscellaneous	1,387	1,547	1,547	0	0.0%
50501 Food Supplies and Food Service Supplies	614	1,040	1,040	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	5,735	4,300	6,400	2,100	48.8%
50506 Repair and Maintenance Supplies	239,148	241,000	241,000	0	0.0%
50507 Gasoline	3,150	7,500	4,000	-3,500	-46.7%
50508 Diesel Fuel	58,764	42,220	48,140	5,920	14.0%
50509 Vehicle and Powered Equipment Supplies	0	170,700	170,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	14,960	16,964	16,964	0	0.0%
50514 Other Operating Supplies	0	1,250	1,250	0	0.0%
50516 Chemicals	11,200	11,000	11,000	0	0.0%
50517 Small Tools	6,901	6,140	6,140	0	0.0%
50911 Interdepartmental Billings	-7,565	0	0	0	0.0%
Total Cost Center	8,577,787	9,078,001	9,663,817	585,816	6.5%
31304 Water Transmission and Distribution					
50100 Full-Time Salaries and Wages - Regular	1,196,046	1,360,773	1,340,086	-20,687	-1.5%
50101 Full-Time Salaries and Wages - Overtime	428,652	285,000	285,000	0	0.0%
50107 27th Pay Adjustment	-506	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,296	1,745	2,852	1,107	63.4%
50110 FICA	115,736	125,901	124,319	-1,582	-1.3%
50111 Retirement VRS	158,158	180,848	187,612	6,764	3.7%
50112 Hospital/Medical Plans	259,999	312,165	321,300	9,135	2.9%
50113 Group Insurance - Life (VRS)	15,492	17,827	18,493	666	3.7%
50200 Medical Services	561	830	830	0	0.0%
50210 Maintenance and Repairs	342	2,400	1,500	-900	-37.5%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50212 Vehicle Repair	213,571	174,000	191,200	17,200	9.9%
50220 Lease/Rent Of Equipment	18,998	24,500	24,500	0	0.0%
50270 Other Contractual Services	1,448,025	1,713,000	1,883,000	170,000	9.9%
50290 Purchase of Services from Other Governments	160,000	160,000	160,000	0	0.0%
50310 Automotive/Motor Pool	196,156	204,998	201,935	-3,063	-1.5%
50404 Refuse Service	134,854	120,000	128,500	8,500	7.1%
50412 Telecommunications	16,084	0	16,250	16,250	100.0%
50453 Freight Charges	719	720	720	0	0.0%
50455 Tuition	2,631	0	0	0	0.0%
50457 Road Repairs	1,769,616	739,464	1,128,000	388,536	52.5%
50501 Food Supplies and Food Service Supplies	745	5,200	1,900	-3,300	-63.5%
50504 Laundry, Housekeeping, and Janitorial Supplies	3,135	3,200	3,200	0	0.0%
50506 Repair and Maintenance Supplies	452,146	400,000	403,000	3,000	0.8%
50507 Gasoline	34,535	45,000	35,000	-10,000	-22.2%
50509 Vehicle and Powered Equipment Supplies	0	2,500	2,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	24,783	29,640	29,640	0	0.0%
50515 Road Materials	134,857	135,000	150,600	15,600	11.6%
50516 Chemicals	0	850	850	0	0.0%
50517 Small Tools	29,217	33,000	33,000	0	0.0%
50911 Interdepartmental Billings	-61,935	0	0	0	0.0%
Total Cost Center	6,753,913	6,078,561	6,675,787	597,226	9.8%
31305 Wastewater Collection					
50100 Full-Time Salaries and Wages - Regular	985,474	1,212,313	1,275,201	62,888	5.2%
50101 Full-Time Salaries and Wages - Overtime	643,664	346,000	346,000	0	0.0%
50107 27th Pay Adjustment	-3,833	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,756	11,730	2,875	-8,855	-75.5%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50110 FICA	121,007	119,210	124,022	4,812	4.0%
50111 Retirement VRS	130,389	161,116	178,529	17,413	10.8%
50112 Hospital/Medical Plans	172,496	294,327	311,850	17,523	6.0%
50113 Group Insurance - Life (VRS)	12,805	15,881	17,598	1,717	10.8%
50200 Medical Services	511	519	519	0	0.0%
50210 Maintenance and Repairs	975	975	975	0	0.0%
50212 Vehicle Repair	194,369	239,218	194,218	-45,000	-18.8%
50220 Lease/Rent Of Equipment	10,764	11,000	11,000	0	0.0%
50270 Other Contractual Services	1,411,992	605,000	780,000	175,000	28.9%
50310 Automotive/Motor Pool	127,432	128,350	132,095	3,745	2.9%
50404 Refuse Service	134,854	130,000	115,000	-15,000	-11.5%
50412 Telecommunications	9,552	0	0	0	0.0%
50453 Freight Charges	600	600	600	0	0.0%
50457 Road Repairs	49,112	86,300	75,000	-11,300	-13.1%
50501 Food Supplies and Food Service Supplies	299	0	0	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	2,623	3,600	3,600	0	0.0%
50506 Repair and Maintenance Supplies	164,050	191,000	155,000	-36,000	-18.8%
50507 Gasoline	49,610	60,000	55,000	-5,000	-8.3%
50511 Uniforms/Wearing Apparel/ITEMS	32,197	28,484	31,714	3,230	11.3%
50515 Road Materials	42,982	43,000	43,000	0	0.0%
50516 Chemicals	6,407	8,150	8,150	0	0.0%
50517 Small Tools	9,235	14,300	14,300	0	0.0%
50911 Interdepartmental Billings	-65,489	0	0	0	0.0%
Total Cost Center	4,245,833	3,711,073	3,876,246	165,173	4.5%
31306 TV Inspection-Inflow and Infiltration					
50100 Full-Time Salaries and Wages - Regular	294,289	366,777	379,844	13,067	3.6%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50101 Full-Time Salaries and Wages - Overtime	35,702	38,390	38,390	0	0.0%
50107 27th Pay Adjustment	2,402	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	535	872	889	17	1.9%
50110 FICA	24,757	30,995	31,995	1,000	3.2%
50111 Retirement VRS	39,073	48,744	53,178	4,434	9.1%
50112 Hospital/Medical Plans	66,365	89,190	94,500	5,310	6.0%
50113 Group Insurance - Life (VRS)	3,870	4,804	5,241	437	9.1%
50200 Medical Services	118	400	400	0	0.0%
50210 Maintenance and Repairs	6,764	6,630	6,630	0	0.0%
50212 Vehicle Repair	5,097	8,700	11,500	2,800	32.2%
50220 Lease/Rent Of Equipment	0	300	300	0	0.0%
50270 Other Contractual Services	49,964	197,600	97,600	-100,000	-50.6%
50310 Automotive/Motor Pool	23,847	23,847	24,444	597	2.5%
50412 Telecommunications	2,869	0	0	0	0.0%
50453 Freight Charges	785	950	950	0	0.0%
50501 Food Supplies and Food Service Supplies	0	1,034	1,034	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	588	700	700	0	0.0%
50506 Repair and Maintenance Supplies	10,392	13,000	13,000	0	0.0%
50507 Gasoline	11,292	10,000	10,000	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,113	4,048	4,048	0	0.0%
50516 Chemicals	500	500	500	0	0.0%
50517 Small Tools	1,054	1,500	1,500	0	0.0%
50911 Interdepartmental Billings	-7,233	0	0	0	0.0%
Total Cost Center	576,143	849,481	777,143	-72,338	-8.5%

31307 Wells

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	159,186	208,357	212,837	4,480	2.2%
50101 Full-Time Salaries and Wages - Overtime	36,905	35,100	35,100	0	0.0%
50107 27th Pay Adjustment	340	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	284	451	386	-65	-14.4%
50110 FICA	14,796	18,624	18,967	343	1.8%
50111 Retirement VRS	21,317	27,691	29,797	2,106	7.6%
50112 Hospital/Medical Plans	39,877	53,514	56,700	3,186	6.0%
50113 Group Insurance - Life (VRS)	2,044	2,729	2,937	208	7.6%
50210 Maintenance and Repairs	0	500	500	0	0.0%
50220 Lease/Rent Of Equipment	0	500	500	0	0.0%
50285 Landscaping	19,600	30,000	30,000	0	0.0%
50310 Automotive/Motor Pool	33,612	33,286	34,284	998	3.0%
50400 Electric Services	6,094	6,000	6,000	0	0.0%
50412 Telecommunications	34,830	23,000	23,000	0	0.0%
50453 Freight Charges	0	41	41	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	345	900	900	0	0.0%
50506 Repair and Maintenance Supplies	594	1,120	1,120	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	1,113	2,520	2,520	0	0.0%
50517 Small Tools	400	400	400	0	0.0%
Total Cost Center	371,337	445,233	456,489	11,256	2.5%
31401 Administration - WRF					
50100 Full-Time Salaries and Wages - Regular	1,538,385	1,624,729	1,764,191	139,462	8.6%
50101 Full-Time Salaries and Wages - Overtime	140,031	60,741	60,741	0	0.0%
50104 Temporary Salaries and Wages - Regular	59,714	0	0	0	0.0%
50107 27th Pay Adjustment	3,103	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,183	1,842	1,953	111	6.0%
50110 FICA	128,161	128,939	139,607	10,668	8.3%
50111 Retirement VRS	208,352	215,926	246,987	31,061	14.4%
50112 Hospital/Medical Plans	214,394	249,732	283,500	33,768	13.5%
50113 Group Insurance - Life (VRS)	20,441	21,284	24,346	3,062	14.4%
50204 Engineering/Architectural Services	233,919	420,171	320,000	-100,171	-23.8%
50210 Maintenance and Repairs	119,482	96,440	106,500	10,060	10.4%
50211 Maintenance Service Contracts	93,564	106,512	111,012	4,500	4.2%
50220 Lease/Rent Of Equipment	18,348	18,768	19,331	563	3.0%
50230 Temporary Help Service Fees	619	10,000	10,000	0	0.0%
50240 Printing and Binding	173	300	300	0	0.0%
50250 Advertising	74	500	500	0	0.0%
50260 Laundry and Dry Cleaning	3,137	4,000	4,000	0	0.0%
50270 Other Contractual Services	1,113,055	865,837	865,837	0	0.0%
50280 Janitorial	57,248	67,066	67,066	0	0.0%
50310 Automotive/Motor Pool	24,421	32,560	28,904	-3,656	-11.2%
50400 Electric Services	1,745,208	1,635,592	1,759,845	124,253	7.6%
50401 Heating Services	95,504	80,014	85,810	5,796	7.2%
50402 Water Service	62,322	49,856	62,331	12,475	25.0%
50404 Refuse Service	36,624	35,000	37,057	2,057	5.9%
50410 Postal Services	329	675	675	0	0.0%
50412 Telecommunications	26,171	38,000	30,000	-8,000	-21.1%
50430 Mileage	12	100	100	0	0.0%
50431 Education and Training	9,838	16,000	16,000	0	0.0%
50450 Dues And Association Memberships	72,981	94,606	94,606	0	0.0%
50453 Freight Charges	911	950	950	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50459 Other Charges Miscellaneous	0	2,800	2,800	0	0.0%
50460 Environmental Expenses	15,409	14,992	14,992	0	0.0%
50500 Office Supplies	7,989	9,474	9,474	0	0.0%
50501 Food Supplies and Food Service Supplies	1,075	1,220	1,220	0	0.0%
50503 Medical and Laboratory Supplies	11,373	11,500	11,500	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	374	580	4,150	3,570	615.5%
50506 Repair and Maintenance Supplies	2,803	2,485	8,521	6,036	242.9%
50511 Uniforms/Wearing Apparel/ITEMS	10,152	8,924	10,986	2,062	23.1%
50512 Books and Subscriptions	562	800	800	0	0.0%
50514 Other Operating Supplies	850	850	850	0	0.0%
50516 Chemicals	2,526,469	2,466,912	2,466,912	0	0.0%
50517 Small Tools	1,787	500	500	0	0.0%
50911 Interdepartmental Billings	-1,637,793	-1,100,000	-1,100,000	0	0.0%
Total Cost Center	6,969,754	7,297,177	7,574,854	277,677	3.8%
31402 Maintenance					
50100 Full-Time Salaries and Wages - Regular	1,019,049	1,042,312	1,043,936	1,624	0.2%
50101 Full-Time Salaries and Wages - Overtime	5,171	13,963	13,963	0	0.0%
50107 27th Pay Adjustment	-10,100	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	504	516	936	420	81.4%
50110 FICA	74,973	80,805	80,929	124	0.2%
50111 Retirement VRS	133,032	138,523	146,151	7,628	5.5%
50112 Hospital/Medical Plans	159,464	178,380	189,000	10,620	6.0%
50113 Group Insurance - Life (VRS)	13,143	13,655	14,407	752	5.5%
50210 Maintenance and Repairs	1,627,252	1,767,249	1,807,400	40,151	2.3%
50211 Maintenance Service Contracts	38,015	100,406	100,406	0	0.0%
50212 Vehicle Repair	9,587	27,899	27,899	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50220 Lease/Rent Of Equipment	5,771	15,700	15,700	0	0.0%
50260 Laundry and Dry Cleaning	2,939	3,815	3,815	0	0.0%
50270 Other Contractual Services	192,159	230,990	230,990	0	0.0%
50285 Landscaping	74,261	82,228	90,000	7,772	9.5%
50286 Weed and Pest Control	4,910	6,016	6,016	0	0.0%
50310 Automotive/Motor Pool	96,187	86,400	100,190	13,790	16.0%
50430 Mileage	29	50	50	0	0.0%
50453 Freight Charges	32,155	21,250	21,250	0	0.0%
50459 Other Charges Miscellaneous	1,553	1,553	1,553	0	0.0%
50501 Food Supplies and Food Service Supplies	111	255	255	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	8,181	8,000	8,000	0	0.0%
50506 Repair and Maintenance Supplies	1,389,456	752,450	742,844	-9,606	-1.3%
50507 Gasoline	6,915	7,500	7,500	0	0.0%
50509 Vehicle and Powered Equipment Supplies	9,187	15,000	15,000	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	9,081	11,995	11,995	0	0.0%
50512 Books and Subscriptions	340	340	340	0	0.0%
50515 Road Materials	139	500	500	0	0.0%
50516 Chemicals	3,576	3,726	3,726	0	0.0%
50517 Small Tools	15,277	16,100	16,100	0	0.0%
Total Cost Center	4,922,317	4,627,576	4,700,851	73,275	1.6%
31404 Monitoring and Compliance					
50100 Full-Time Salaries and Wages - Regular	187,582	249,146	264,382	15,236	6.1%
50101 Full-Time Salaries and Wages - Overtime	940	1,276	1,276	0	0.0%
50107 27th Pay Adjustment	-6,476	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	572	974	973	-1	-0.1%
50110 FICA	16,055	19,155	20,323	1,168	6.1%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50111 Retirement VRS	25,382	33,112	37,014	3,902	11.8%
50112 Hospital/Medical Plans	29,429	53,514	56,700	3,186	6.0%
50113 Group Insurance - Life (VRS)	2,483	3,263	3,649	386	11.8%
50210 Maintenance and Repairs	0	4,620	4,620	0	0.0%
50250 Advertising	0	1,456	1,456	0	0.0%
50260 Laundry and Dry Cleaning	773	910	910	0	0.0%
50270 Other Contractual Services	187,239	214,340	219,966	5,626	2.6%
50310 Automotive/Motor Pool	29,572	30,200	29,880	-320	-1.1%
50430 Mileage	42	806	55	-751	-93.2%
50500 Office Supplies	400	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	2,583	3,251	3,251	0	0.0%
50506 Repair and Maintenance Supplies	7,529	10,700	10,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	1,701	2,995	2,995	0	0.0%
50512 Books and Subscriptions	0	213	213	0	0.0%
50514 Other Operating Supplies	122	213	213	0	0.0%
50517 Small Tools	314	425	425	0	0.0%
Total Cost Center	486,242	630,969	659,401	28,432	4.5%
31405 Central Environmental					
50100 Full-Time Salaries and Wages - Regular	464,054	606,751	647,815	41,064	6.8%
50101 Full-Time Salaries and Wages - Overtime	3,437	11,385	11,385	0	0.0%
50107 27th Pay Adjustment	-7,878	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,299	1,461	2,749	1,288	88.2%
50110 FICA	34,460	47,288	50,429	3,141	6.6%
50111 Retirement VRS	59,190	80,638	90,694	10,056	12.5%
50112 Hospital/Medical Plans	49,311	107,028	113,400	6,372	6.0%
50113 Group Insurance - Life (VRS)	5,726	7,948	8,940	992	12.5%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50114 Unemployment Insurance	129	0	0	0	0.0%
50210 Maintenance and Repairs	14,950	15,000	15,000	0	0.0%
50211 Maintenance Service Contracts	38,529	52,098	54,177	2,079	4.0%
50260 Laundry and Dry Cleaning	1,423	2,651	2,651	0	0.0%
50270 Other Contractual Services	155,941	57,436	57,436	0	0.0%
50310 Automotive/Motor Pool	9,417	9,150	9,699	549	6.0%
50430 Mileage	0	25	25	0	0.0%
50450 Dues And Association Memberships	1,138	1,138	1,138	0	0.0%
50453 Freight Charges	5,497	7,500	7,500	0	0.0%
50500 Office Supplies	1,000	1,000	1,000	0	0.0%
50503 Medical and Laboratory Supplies	94,355	103,890	110,275	6,385	6.1%
50506 Repair and Maintenance Supplies	3,228	3,500	3,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	868	2,739	2,739	0	0.0%
50512 Books and Subscriptions	116	640	640	0	0.0%
Total Cost Center	936,190	1,119,266	1,191,192	71,926	6.4%
31501 Administration - WTF					
50100 Full-Time Salaries and Wages - Regular	945,573	1,147,999	1,187,693	39,694	3.5%
50101 Full-Time Salaries and Wages - Overtime	150,456	124,463	124,463	0	0.0%
50104 Temporary Salaries and Wages - Regular	10,618	27,194	27,194	0	0.0%
50107 27th Pay Adjustment	32,141	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	969	1,543	1,456	-87	-5.6%
50110 FICA	81,114	99,424	102,460	3,036	3.1%
50111 Retirement VRS	126,531	152,569	166,277	13,708	9.0%
50112 Hospital/Medical Plans	139,998	178,380	189,000	10,620	6.0%
50113 Group Insurance - Life (VRS)	12,472	15,039	16,390	1,351	9.0%
50114 Unemployment Insurance	1,601	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50200 Medical Services	0	100	100	0	0.0%
50204 Engineering/Architectural Services	87,055	221,000	221,000	0	0.0%
50210 Maintenance and Repairs	387,981	1,015,000	1,015,000	0	0.0%
50211 Maintenance Service Contracts	65,864	103,400	103,400	0	0.0%
50220 Lease/Rent Of Equipment	3,171	18,000	19,500	1,500	8.3%
50230 Temporary Help Service Fees	0	7,424	7,424	0	0.0%
50240 Printing and Binding	0	255	255	0	0.0%
50270 Other Contractual Services	27,486	148,850	92,350	-56,500	-38.0%
50280 Janitorial	23,092	29,000	30,000	1,000	3.4%
50285 Landscaping	16,922	37,000	67,000	30,000	81.1%
50286 Weed and Pest Control	0	1,000	1,000	0	0.0%
50310 Automotive/Motor Pool	25,752	27,990	26,068	-1,922	-6.9%
50400 Electric Services	1,348,425	1,203,618	1,353,618	150,000	12.5%
50401 Heating Services	66,540	87,965	91,930	3,965	4.5%
50402 Water Service	3,452	21,950	3,685	-18,265	-83.2%
50403 Sewer Service	1,791	1,925	2,020	95	4.9%
50404 Refuse Service	544	2,200	2,200	0	0.0%
50410 Postal Services	0	415	415	0	0.0%
50412 Telecommunications	40,019	59,740	59,740	0	0.0%
50430 Mileage	0	394	394	0	0.0%
50431 Education and Training	12,176	17,865	18,750	885	5.0%
50450 Dues And Association Memberships	30,664	31,410	32,325	915	2.9%
50453 Freight Charges	737	3,830	3,830	0	0.0%
50460 Environmental Expenses	1,809	3,150	4,190	1,040	33.0%
50500 Office Supplies	4,654	7,000	7,200	200	2.9%
50501 Food Supplies and Food Service Supplies	117	300	300	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50503 Medical and Laboratory Supplies	77,990	87,100	90,000	2,900	3.3%
50504 Laundry, Housekeeping, and Janitorial Supplies	2,377	3,675	3,700	25	0.7%
50506 Repair and Maintenance Supplies	199,475	157,150	217,150	60,000	38.2%
50508 Diesel Fuel	5,144	14,900	14,900	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	5,088	10,574	10,694	120	1.1%
50512 Books and Subscriptions	0	500	500	0	0.0%
50514 Other Operating Supplies	5,951	6,300	6,500	200	3.2%
50516 Chemicals	1,895,916	1,600,555	1,896,000	295,445	18.5%
50517 Small Tools	332	5,100	5,100	0	0.0%
50911 Interdepartmental Billings	1,637,793	1,100,000	1,100,000	0	0.0%
Total Cost Center	7,479,790	7,783,246	8,323,171	539,925	6.9%
31504 Engineering					
50100 Full-Time Salaries and Wages - Regular	1,819,798	1,877,700	1,937,043	59,343	3.2%
50101 Full-Time Salaries and Wages - Overtime	787	500	500	0	0.0%
50104 Temporary Salaries and Wages - Regular	10,888	0	25,000	25,000	100.0%
50107 27th Pay Adjustment	4,864	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,680	2,064	1,953	-111	-5.4%
50110 FICA	136,293	143,682	148,222	4,540	3.2%
50111 Retirement VRS	240,308	249,546	271,185	21,639	8.7%
50112 Hospital/Medical Plans	210,615	240,813	255,150	14,337	6.0%
50113 Group Insurance - Life (VRS)	23,688	24,598	26,731	2,133	8.7%
50204 Engineering/Architectural Services	25,094	40,000	40,000	0	0.0%
50210 Maintenance and Repairs	135	1,409	1,409	0	0.0%
50220 Lease/Rent Of Equipment	2,778	3,000	3,000	0	0.0%
50221 Lease/Rent Of Buildings	33,888	33,888	33,888	0	0.0%
50230 Temporary Help Service Fees	2,677	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50270 Other Contractual Services	118,513	154,838	77,419	-77,419	-50.0%
50310 Automotive/Motor Pool	3,818	4,945	4,945	0	0.0%
50412 Telecommunications	4,704	7,510	7,510	0	0.0%
50431 Education and Training	3,149	5,700	5,700	0	0.0%
50450 Dues And Association Memberships	1,175	2,843	2,843	0	0.0%
50455 Tuition	8,773	0	0	0	0.0%
50500 Office Supplies	3,385	7,000	7,000	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	42	213	213	0	0.0%
50512 Books and Subscriptions	435	200	200	0	0.0%
50514 Other Operating Supplies	1,605	2,400	2,400	0	0.0%
50517 Small Tools	0	128	128	0	0.0%
50911 Interdepartmental Billings	-1,867,697	-1,742,000	-1,833,000	-91,000	-5.2%
Total Cost Center	791,395	1,060,977	1,019,439	-41,538	-3.9%
31505 Construction					
50100 Full-Time Salaries and Wages - Regular	1,743,251	1,840,936	1,852,987	12,051	0.7%
50101 Full-Time Salaries and Wages - Overtime	136,880	60,000	60,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	19,009	10,000	10,000	0	0.0%
50107 27th Pay Adjustment	2,327	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,936	3,668	3,920	252	6.9%
50110 FICA	138,837	146,186	147,108	922	0.6%
50111 Retirement VRS	225,684	244,661	259,417	14,756	6.0%
50112 Hospital/Medical Plans	257,349	276,489	292,950	16,461	6.0%
50113 Group Insurance - Life (VRS)	22,204	24,116	25,571	1,455	6.0%
50210 Maintenance and Repairs	0	995	995	0	0.0%
50220 Lease/Rent Of Equipment	2,359	2,568	2,568	0	0.0%
50230 Temporary Help Service Fees	6,773	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50250 Advertising	0	500	500	0	0.0%
50310 Automotive/Motor Pool	120,721	121,008	152,317	31,309	25.9%
50400 Electric Services	0	4,000	4,000	0	0.0%
50402 Water Service	0	780	780	0	0.0%
50412 Telecommunications	21,134	21,894	21,894	0	0.0%
50431 Education and Training	1,534	1,100	1,100	0	0.0%
50450 Dues And Association Memberships	1,410	1,640	1,640	0	0.0%
50455 Tuition	1,749	0	0	0	0.0%
50500 Office Supplies	4,620	6,000	6,000	0	0.0%
50501 Food Supplies and Food Service Supplies	310	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	90	90	0	0.0%
50506 Repair and Maintenance Supplies	986	1,267	1,267	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	4,381	3,226	3,226	0	0.0%
50512 Books and Subscriptions	0	600	600	0	0.0%
50514 Other Operating Supplies	1,597	1,000	1,000	0	0.0%
50517 Small Tools	612	1,570	1,570	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	1,050	0	0	0	0.0%
50911 Interdepartmental Billings	-2,045,274	-2,345,000	-2,378,000	-33,000	-1.4%
Total Cost Center	672,439	429,694	473,900	44,206	10.3%