

PUBLIC UTILITIES

Water & Sewer

DESCRIPTION

The Water and Sewer Enterprise Fund accounts for the provision of water and sewer services to residents and businesses of Henrico County. All activities necessary to provide such services are accounted for in this fund, including construction, financing, and related debt service. The total cost of water and sewer services is funded by user charges and fees. No county taxes are used to support these services.

Henrico purchased all its water requirements from the City of Richmond prior to April 2004. At that time, the Water Treatment Facility (WTF) opened and began providing water to customers, thereby, reducing the quantity of water the county purchases from the city. In addition to water services, the Department is responsible for the installation and maintenance of fire hydrants throughout the county.

Sanitary sewers are separate from storm water collection facilities in the county, and the Department of Public Utilities is responsible for all sanitary sewer services. The Henrico County Water Reclamation Facility (WRF) treats most of the county’s wastewater, with a small amount treated by the City of Richmond. Portions of Goochland County, Hanover County and the City of Richmond are also served by the WRF.

OBJECTIVES

- To provide adequate quantities of safe drinking water in compliance with State and Federal regulations and county standards, at equitable rates, and to others with whom the county has contracted to provide service.
- To provide wastewater disposal in a manner consistent with State and Federal laws and regulations, V.P.D.E.S. permits and county standards, at equitable rates, and to others with whom the county has contracted to provide service.

FISCAL YEAR 2022 SUMMARY

Annual Fiscal Plan

Description	FY20	FY21	FY22	Change
	Actual	Original	Proposed	21 to 22
Personnel	\$ 22,181,311	\$ 23,665,477	\$ 25,083,259	6.0%
Operation	43,755,491	45,274,849	48,185,402	6.4%
Capital	655,925	1,135,653	650,300	(42.7%)
Debt Service	29,056,659	31,809,741	30,352,743	(4.6%)
Total	<u>\$ 95,649,386</u>	<u>\$ 101,885,720</u>	<u>\$ 104,271,704</u>	<u>2.3%</u>
Personnel Complement	314	314	309	-5

* Five positions were transferred from Public Utilities - Water Sewer to Information Technology during FY2020-21.

PERFORMANCE MEASURES

	FY20	FY21	FY22	Change 21 to 22
Workload Measures				
Average No. of Fire Hydrants in Service	13,513	13,600	13,700	100
Miles of Water Mains	1,647	1,655	1,663	8
Miles of Sewer Mains	1,528	1,536	1,544	8
Number of Water Customers	100,259	101,100	102,000	900
Number of Sewer Customers	97,208	98,100	99,000	900

BUDGET HIGHLIGHTS

The Public Utilities’ Water and Sewer Fund is an enterprise fund, supporting its operating and capital infrastructure expenditures with revenues derived from customer charges and water and sewer revenue bonds.

The Department provides water and wastewater services to approximately 94 percent of the county’s citizens, including the delivery of clean drinking water, sewer disposal, street lighting, refuse management and recycling services. The Solid Waste and Street Lighting functions are discussed in greater detail in a separate narrative within this document.

Ensuring the efficient delivery of services to citizens has required a commitment to making necessary investments in the System’s operations and critical water and sewer infrastructure. In addition, to address system demands resulting from consumer growth, Public Utilities performs capacity improvements that are consistent with the county’s broader planning, and residential and commercial development objectives. The Department also engages in strategic, long-term infrastructure planning to ensure that citizens’ and businesses’ water and sewer capacity requirements are sufficiently met well into the future.

RESOURCES

In FY2021-22, projected operating resources of \$140,428,356 will support water and wastewater operations, reflecting an increase of 0.1 percent from the FY2020-21 adopted budget.

In addition to supporting operating requirements, resources must be sufficient to service debt, bond coverage requirements and future capital requirements within the ten-year Capital Improvement Program. Due to the nature of the infrastructure maintained by the Water and Sewer Fund, consistent infrastructure maintenance and replacement must be planned on a multi-year basis, as opposed to the year-to-year analysis included in each budget cycle.

On an annual basis, Public Utilities performs cash flow projections verifying cash flows are sufficient to cover current and future operating costs, capital infrastructure improvements, debt service, and bond coverage requirements over a multi-year period. These projections are critical in ensuring that rate changes are sufficient for meeting all the obligations of the fund. The FY2021-22 budget adheres to that premise. Payments and transfers from the General Fund to Water and Sewer in FY2021-22 total \$1,932,108 for debt service costs related to the Elko Tract infrastructure improvements.

Public Utilities - Water & Sewer

EXPENDITURES

The FY2021-22 budget of \$104,271,704 includes expenditures for personnel, operating, capital outlay, and debt service. Overall, the Water and Sewer operating budget is increasing by 2.3 percent, or \$2,385,984. This increase is driven by the personnel and operating components of the budget due to increased personnel compensation as well as aligning several operating expenses more closely with historical actuals. There is a decrease in the debt service component of 4.6%, or \$1,456,998, because of the refinancing of water sewer bonds in FY2020-21. Additionally, there is a decrease in capital outlay needs for the FY2021-22 year which results in a \$485,353, or 42.7% decrease in that area.

DEBT SERVICE REQUIREMENTS

As previously stated, projected debt service expenditures of \$30,352,743 represents a net decrease of \$1,456,998, or 4.6 percent, when compared to the approved FY2020-21 budget. The debt service in the FY2021-22 budget is based on existing debt service. The next anticipated bond issue is currently expected in FY2022-2023.

The debt service budget will fully fund requirements arising from the Water and Sewer Fund's outstanding debt, which on June 30, 2020 was \$411,975,000. According to bond covenants for outstanding debt, the Water and Sewer Fund must ensure that net operating revenues be at least 1.25 times the Fund's debt service requirements. According to the CAFR for the period ending June 30, 2020 this coverage equaled 1.99 times the debt service requirement.

Debt service expenditures, in total, represent 29.1 percent of the FY2021-22 Water & Sewer budget. As a note, this is a much higher percentage than what is seen in the General Fund (target of 7.75 percent of General Fund expenditures) and is representative of another difference between the county's General Fund and the Water and Sewer Enterprise Fund.

The FY2021-22 budget for the Department of Public Utilities continues to plan for infrastructure improvement and replacement, meet all debt service coverage requirements, and cover all known fixed operational cost increases. Because of the continued emphasis on multi-year planning and strong financial policies, the County of Henrico Department of Public Utilities possesses AAA bond ratings from the following three bond rating agencies: Moody's Investors Service, Standard & Poor's and Fitch IBCA. It is one of only 14 public utilities in the United States to possess a triple AAA bond rating.

Historical Depiction of Fund Equity (Outside of Restricted Equity for Accounts Receivable, and Debt Service Coverage Requirements):

At the end of each year, the annual audit offers a depiction of fund equity that is available largely for future-year infrastructure improvements in the Capital Improvement Program. For the past five years, this unrestricted fund equity has been noted as follows:

FY16: \$ 84,663,117

FY17: \$ 101,851,492

FY18: \$ 140,813,367

FY19: \$ 146,439,690

FY20: \$ 158,493,173

(Source: Annual Audit of the Water and Sewer Enterprise Fund, Respective Fiscal Year.)



Department Operating Budget
 Henrico County, Virginia
 FY2021-22
 PUBLIC UTILITIES - WATER & SEWER

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	14,605,989	15,659,188	16,713,649	1,054,461	6.7%
50101 Full-Time Salaries and Wages - Overtime	1,687,043	1,165,058	1,165,058	0	0.0%
50104 Temporary Salaries and Wages - Regular	206,475	143,394	143,394	0	0.0%
50105 Temporary Salaries and Wages - Overtime	1,051	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	26,291	28,788	41,644	12,856	44.7%
50110 FICA	1,210,393	1,293,366	1,354,016	60,650	4.7%
50111 Retirement VRS	1,904,818	2,192,286	2,339,911	147,625	6.7%
50112 Hospital/Medical Plans	2,351,883	2,967,300	3,094,944	127,644	4.3%
50113 Group Insurance - Life (VRS)	187,239	216,097	230,643	14,546	6.7%
50114 Unemployment Insurance	129	0	0	0	0.0%
50200 Medical Services	1,148	2,299	2,299	0	0.0%
50202 Accounting And Auditing Services	0	50,000	50,000	0	0.0%
50204 Engineering/Architectural Services	442,956	601,000	580,000	-21,000	-3.5%
50209 Other Professional Services	2,255,320	2,254,870	2,260,870	6,000	0.3%
50210 Maintenance and Repairs	1,992,983	3,280,093	3,175,593	-104,500	-3.2%
50211 Maintenance Service Contracts	752,912	900,881	971,223	70,342	7.8%
50212 Vehicle Repair	438,685	444,317	460,017	15,700	3.5%
50220 Lease/Rent Of Equipment	102,320	115,599	116,499	900	0.8%
50221 Lease/Rent Of Buildings	111,337	111,337	111,337	0	0.0%
50230 Temporary Help Service Fees	30,967	17,424	22,800	5,376	30.9%
50240 Printing and Binding	3,094	7,155	7,080	-75	-1.0%
50250 Advertising	536	6,706	6,706	0	0.0%
50260 Laundry and Dry Cleaning	2,730	11,376	8,876	-2,500	-22.0%
50270 Other Contractual Services	9,621,238	9,385,398	11,327,116	1,941,718	20.7%
50280 Janitorial	117,723	136,566	140,500	3,934	2.9%
50285 Landscaping	299,521	278,700	329,824	51,124	18.3%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50286 Weed and Pest Control	5,480	7,552	7,552	0	0.0%
50290 Purchase of Services from Other Governments	14,585,432	13,654,319	14,079,319	425,000	3.1%
50300 Information Technology	710,000	710,000	710,000	0	0.0%
50310 Automotive/Motor Pool	930,241	969,844	983,655	13,811	1.4%
50400 Electric Services	5,475,391	5,359,463	5,406,792	47,329	0.9%
50401 Heating Services	149,752	211,205	187,535	-23,670	-11.2%
50402 Water Service	145,019	121,196	137,670	16,474	13.6%
50403 Sewer Service	6,913	7,020	7,020	0	0.0%
50404 Refuse Service	146,296	306,057	257,576	-48,481	-15.8%
50410 Postal Services	399,467	352,090	362,090	10,000	2.8%
50412 Telecommunications	376,526	371,521	394,780	23,259	6.3%
50420 Insurance	309,495	455,000	455,000	0	0.0%
50421 Insurance - Workers' Compensation	310,737	239,000	239,000	0	0.0%
50430 Mileage	27	789	789	0	0.0%
50431 Education and Training	36,052	86,650	82,650	-4,000	-4.6%
50450 Dues And Association Memberships	114,201	164,456	152,600	-11,856	-7.2%
50451 Claims And Contingencies - County	123,527	50,045	50,045	0	0.0%
50452 Bad Debt Expense	954,625	631,100	931,100	300,000	47.5%
50453 Freight Charges	38,800	50,130	50,230	100	0.2%
50455 Tuition	18,363	0	0	0	0.0%
50457 Road Repairs	956,363	1,203,000	1,194,400	-8,600	-0.7%
50459 Other Charges Miscellaneous	4,855	6,875	6,875	0	0.0%
50460 Environmental Expenses	8,203	19,182	18,184	-998	-5.2%
50483 Amortization of Other Assets	224,495	0	0	0	0.0%
50500 Office Supplies	77,251	99,693	99,693	0	0.0%
50501 Food Supplies and Food Service Supplies	2,263	8,221	8,221	0	0.0%
50503 Medical and Laboratory Supplies	192,292	211,775	219,683	7,908	3.7%
50504 Laundry, Housekeeping, and Janitorial Supplies	28,754	40,307	40,307	0	0.0%
50506 Repair and Maintenance Supplies	1,860,044	1,818,797	1,820,897	2,100	0.1%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50507 Gasoline	82,665	111,500	111,500	0	0.0%
50508 Diesel Fuel	19,035	63,040	63,040	0	0.0%
50509 Vehicle and Powered Equipment Supplies	18,261	189,550	189,550	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	91,356	134,315	133,733	-582	-0.4%
50512 Books and Subscriptions	2,799	4,449	4,349	-100	-2.2%
50513 Educational and Recreational Supplies	0	124	124	0	0.0%
50514 Other Operating Supplies	24,803	42,713	42,713	0	0.0%
50515 Road Materials	170,176	194,100	190,100	-4,000	-2.1%
50516 Chemicals	4,122,766	4,387,138	4,586,978	199,840	4.6%
50517 Small Tools	48,144	82,912	82,912	0	0.0%
50521 Computer Software	46,966	70,000	70,000	0	0.0%
50801 Machinery and Equipment-New \$5000 and Over	63,915	14,065	17,000	2,935	20.9%
50802 Furniture and Fixtures-New \$5000 and Over	21,443	0	0	0	0.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	0	88,500	29,000	-59,500	-67.2%
50805 Computer Equipment-New \$5000 and Over	0	8,500	0	-8,500	-100.0%
50811 Machinery and Equipment-New Less Than \$5000	12,157	3,000	3,000	0	0.0%
50812 Furniture and Fixtures-New Less Than \$5000	0	36,900	0	-36,900	-100.0%
50813 Telecommunications Equipment-New Less Than \$5000	100	0	0	0	0.0%
50814 Motor Vehicles and Equipment-New Less Than \$5000	3,484	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	5,885	0	0	0	0.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	53,196	91,500	160,918	69,418	75.9%
50822 Furniture and Fixtures-Replacement \$5000 and Over	0	4,950	0	-4,950	-100.0%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	408,451	442,000	116,000	-326,000	-73.8%
50825 Computer Equipment-Replacement \$5000 and Over	0	13,000	13,000	0	0.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	25,575	73,090	96,349	23,259	31.8%
50832 Furniture and Fixtures-Replacement Less Than \$5000	4,199	29,806	8,000	-21,806	-73.2%
50833 Telecommunications Equipment-Replacement Less Than \$5000	810	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	56,710	330,342	207,033	-123,309	-37.3%
50890 Recommended Adjustments	-524,797	0	0	0	0.0%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50900 Principal	13,385,000	13,745,000	14,060,000	315,000	2.3%
50901 Interest	17,310,374	18,064,741	16,292,743	-1,771,998	-9.8%
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,638,715	-320,495	-320,495	0	0.0%
50911 Interdepartmental Billings	-4,711,017	-4,764,000	-4,764,000	0	0.0%
Total Department	95,649,386	101,885,720	104,271,704	2,385,984	2.3%



Operating Line Item Budget By Cost Center
 Henrico County, Virginia
 FY2021-22
 PUBLIC UTILITIES - WATER & SEWER

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
31101 Administration					
50100 Full-Time Salaries and Wages - Regular	527,134	485,326	585,410	100,084	20.6%
50108 Hybrid Disability Prgm (Prev Wage Adj)	211	211	1,458	1,247	591.0%
50110 FICA	38,168	35,870	44,784	8,914	24.9%
50111 Retirement VRS	64,472	67,946	81,957	14,011	20.6%
50112 Hospital/Medical Plans	55,366	56,700	60,096	3,396	6.0%
50113 Group Insurance - Life (VRS)	6,355	6,697	8,078	1,381	20.6%
50204 Engineering/Architectural Services	44,370	20,000	20,000	0	0.0%
50209 Other Professional Services	2,224,870	2,224,870	2,224,870	0	0.0%
50220 Lease/Rent Of Equipment	4,537	4,600	4,600	0	0.0%
50221 Lease/Rent Of Buildings	28,600	28,600	28,600	0	0.0%
50240 Printing and Binding	501	800	800	0	0.0%
50250 Advertising	222	4,000	4,000	0	0.0%
50270 Other Contractual Services	332,127	120,000	130,342	10,342	8.6%
50290 Purchase of Services from Other Governments	13,573,525	12,664,319	12,664,319	0	0.0%
50310 Automotive/Motor Pool	8,556	8,620	8,620	0	0.0%
50410 Postal Services	81,480	41,000	41,000	0	0.0%
50412 Telecommunications	4,733	5,794	5,794	0	0.0%
50420 Insurance	309,495	455,000	455,000	0	0.0%
50421 Insurance - Workers' Compensation	310,737	239,000	239,000	0	0.0%
50430 Mileage	0	90	90	0	0.0%
50431 Education and Training	5,039	10,700	10,700	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50450 Dues And Association Memberships	32,709	27,679	27,679	0	0.0%
50455 Tuition	13,731	0	0	0	0.0%
50500 Office Supplies	1,490	3,200	3,200	0	0.0%
50501 Food Supplies and Food Service Supplies	1,036	1,360	1,360	0	0.0%
50512 Books and Subscriptions	984	161	161	0	0.0%
50801 Machinery and Equipment-New \$5000 and Over	63,915	14,065	17,000	2,935	20.9%
50802 Furniture and Fixtures-New \$5000 and Over	21,443	0	0	0	0.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	0	88,500	29,000	-59,500	-67.2%
50805 Computer Equipment-New \$5000 and Over	0	8,500	0	-8,500	-100.0%
50811 Machinery and Equipment-New Less Than \$5000	12,157	3,000	3,000	0	0.0%
50812 Furniture and Fixtures-New Less Than \$5000	0	36,900	0	-36,900	-100.0%
50814 Motor Vehicles and Equipment-New Less Than \$5000	3,484	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	5,885	0	0	0	0.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	53,196	91,500	160,918	69,418	75.9%
50822 Furniture and Fixtures-Replacement \$5000 and Over	0	4,950	0	-4,950	-100.0%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	408,451	442,000	116,000	-326,000	-73.8%
50825 Computer Equipment-Replacement \$5000 and Over	0	13,000	13,000	0	0.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	25,575	73,090	96,349	23,259	31.8%
50832 Furniture and Fixtures-Replacement Less Than \$5000	4,199	29,806	8,000	-21,806	-73.2%
50835 Computer Equipment-Replacement Less Than \$5000	56,710	330,342	207,033	-123,309	-37.3%
50890 Recommended Adjustments	-524,797	0	0	0	0.0%
50911 Interdepartmental Billings	-317,361	-124,000	-124,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
Total Cost Center	17,483,305	17,524,196	17,178,218	-345,978	-2.0%
31102 Systems Support					
50100 Full-Time Salaries and Wages - Regular	345,748	411,307	62,622	-348,685	-84.8%
50101 Full-Time Salaries and Wages - Overtime	8,912	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	0	362	369	7	1.9%
50110 FICA	25,658	31,465	4,791	-26,674	-84.8%
50111 Retirement VRS	43,567	57,583	8,767	-48,816	-84.8%
50112 Hospital/Medical Plans	46,570	56,700	10,016	-46,684	-82.3%
50113 Group Insurance - Life (VRS)	4,295	5,676	864	-4,812	-84.8%
50211 Maintenance Service Contracts	375,791	507,230	522,789	15,559	3.1%
50240 Printing and Binding	0	100	25	-75	-75.0%
50270 Other Contractual Services	220,695	332,000	800,621	468,621	141.2%
50300 Information Technology	710,000	710,000	710,000	0	0.0%
50310 Automotive/Motor Pool	0	100	50	-50	-50.0%
50412 Telecommunications	9,418	9,477	9,480	3	0.0%
50430 Mileage	0	25	25	0	0.0%
50431 Education and Training	0	5,300	5,300	0	0.0%
50450 Dues And Association Memberships	700	700	700	0	0.0%
50453 Freight Charges	284	100	200	100	100.0%
50500 Office Supplies	2,000	2,000	2,000	0	0.0%
50512 Books and Subscriptions	0	200	100	-100	-50.0%
50514 Other Operating Supplies	20,350	30,000	30,000	0	0.0%
50521 Computer Software	46,966	70,000	70,000	0	0.0%
50813 Telecommunications Equipment-New Less Than \$5000	100	0	0	0	0.0%
50911 Interdepartmental Billings	-112,000	-112,000	-112,000	0	0.0%
Total Cost Center	1,749,054	2,118,325	2,126,719	8,394	0.4%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
31201 Accounting					
50100 Full-Time Salaries and Wages - Regular	317,960	347,917	376,667	28,750	8.3%
50108 Hybrid Disability Prgm (Prev Wage Adj)	745	920	953	33	3.6%
50110 FICA	28,828	26,501	28,816	2,315	8.7%
50111 Retirement VRS	42,293	48,708	52,733	4,025	8.3%
50112 Hospital/Medical Plans	50,049	47,250	50,080	2,830	6.0%
50113 Group Insurance - Life (VRS)	4,169	4,801	5,197	396	8.2%
50202 Accounting And Auditing Services	0	50,000	50,000	0	0.0%
50220 Lease/Rent Of Equipment	-7,090	0	0	0	0.0%
50221 Lease/Rent Of Buildings	18,850	18,850	18,850	0	0.0%
50310 Automotive/Motor Pool	0	85	85	0	0.0%
50412 Telecommunications	1,344	1,200	1,200	0	0.0%
50431 Education and Training	334	500	500	0	0.0%
50450 Dues And Association Memberships	395	440	440	0	0.0%
50451 Claims And Contingencies - County	123,527	50,045	50,045	0	0.0%
50459 Other Charges Miscellaneous	157	0	0	0	0.0%
50483 Amortization of Other Assets	224,495	0	0	0	0.0%
50500 Office Supplies	1,542	3,000	3,000	0	0.0%
50512 Books and Subscriptions	100	100	100	0	0.0%
50900 Principal	13,385,000	13,745,000	14,060,000	315,000	2.3%
50901 Interest	17,310,374	18,064,741	16,292,743	-1,771,998	-9.8%
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,638,715	-320,495	-320,495	0	0.0%
50911 Interdepartmental Billings	-80,000	-80,000	-80,000	0	0.0%
Total Cost Center	29,784,357	32,330,058	30,911,409	-1,418,649	-4.4%

31202 Customer Service Billing/Collection

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	661,728	734,039	768,000	33,961	4.6%
50101 Full-Time Salaries and Wages - Overtime	14,560	6,240	6,240	0	0.0%
50104 Temporary Salaries and Wages - Regular	37,130	61,000	61,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	4,951	3,042	3,096	54	1.8%
50110 FICA	50,542	59,921	63,997	4,076	6.8%
50111 Retirement VRS	85,139	102,765	107,521	4,756	4.6%
50112 Hospital/Medical Plans	159,021	189,000	200,320	11,320	6.0%
50113 Group Insurance - Life (VRS)	8,392	10,130	10,598	468	4.6%
50209 Other Professional Services	30,450	30,000	36,000	6,000	20.0%
50220 Lease/Rent Of Equipment	2,327	2,340	2,340	0	0.0%
50221 Lease/Rent Of Buildings	29,999	29,999	29,999	0	0.0%
50230 Temporary Help Service Fees	22,761	0	0	0	0.0%
50240 Printing and Binding	2,280	4,000	4,000	0	0.0%
50270 Other Contractual Services	1,868	4,800	4,800	0	0.0%
50290 Purchase of Services from Other Governments	851,907	830,000	855,000	25,000	3.0%
50310 Automotive/Motor Pool	0	50	50	0	0.0%
50410 Postal Services	317,788	310,000	320,000	10,000	3.2%
50412 Telecommunications	7,474	8,048	8,048	0	0.0%
50431 Education and Training	0	800	800	0	0.0%
50450 Dues And Association Memberships	900	900	900	0	0.0%
50452 Bad Debt Expense	954,625	631,100	931,100	300,000	47.5%
50500 Office Supplies	39,874	43,719	43,719	0	0.0%
50512 Books and Subscriptions	123	195	195	0	0.0%
50513 Educational and Recreational Supplies	0	124	124	0	0.0%
50911 Interdepartmental Billings	-237,000	-237,000	-237,000	0	0.0%
Total Cost Center	3,046,839	2,825,212	3,220,847	395,635	14.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
31203 Meter Reading/Service					
50100 Full-Time Salaries and Wages - Regular	265,983	285,041	290,282	5,241	1.8%
50101 Full-Time Salaries and Wages - Overtime	51,650	10,000	10,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	44,994	20,200	20,200	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	165	364	504	140	38.5%
50110 FICA	27,052	24,116	24,517	401	1.7%
50111 Retirement VRS	33,870	39,906	40,640	734	1.8%
50112 Hospital/Medical Plans	49,993	75,600	80,128	4,528	6.0%
50113 Group Insurance - Life (VRS)	3,308	3,934	4,007	73	1.9%
50210 Maintenance and Repairs	0	488	488	0	0.0%
50310 Automotive/Motor Pool	52,245	52,372	52,372	0	0.0%
50412 Telecommunications	9,907	14,136	14,136	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	26	100	100	0	0.0%
50506 Repair and Maintenance Supplies	335	1,500	1,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	390	2,500	2,500	0	0.0%
50514 Other Operating Supplies	38	0	0	0	0.0%
50517 Small Tools	169	1,400	1,400	0	0.0%
Total Cost Center	540,125	531,657	542,774	11,117	2.1%
31204 Meter Repair and Replacement					
50100 Full-Time Salaries and Wages - Regular	151,018	157,085	192,073	34,988	22.3%
50101 Full-Time Salaries and Wages - Overtime	7,644	7,000	7,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	68	163	215	52	31.9%
50110 FICA	11,909	12,553	14,694	2,141	17.1%
50111 Retirement VRS	19,163	21,992	26,889	4,897	22.3%
50112 Hospital/Medical Plans	24,590	37,800	40,064	2,264	6.0%
50113 Group Insurance - Life (VRS)	1,889	2,168	2,651	483	22.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50210 Maintenance and Repairs	726	910	910	0	0.0%
50310 Automotive/Motor Pool	31,503	31,580	31,580	0	0.0%
50412 Telecommunications	606	0	0	0	0.0%
50453 Freight Charges	1,270	2,700	2,700	0	0.0%
50500 Office Supplies	466	0	0	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	44	166	166	0	0.0%
50506 Repair and Maintenance Supplies	32,649	15,600	15,600	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,097	2,660	2,660	0	0.0%
50517 Small Tools	3,517	2,100	2,100	0	0.0%
Total Cost Center	290,159	294,477	339,302	44,825	15.2%
31301 Administration - OPS					
50100 Full-Time Salaries and Wages - Regular	413,573	412,713	452,553	39,840	9.7%
50101 Full-Time Salaries and Wages - Overtime	3,982	20,000	20,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	8,789	0	0	0	0.0%
50105 Temporary Salaries and Wages - Overtime	345	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	159	159	196	37	23.3%
50110 FICA	31,644	33,103	36,150	3,047	9.2%
50111 Retirement VRS	54,850	57,780	63,357	5,577	9.7%
50112 Hospital/Medical Plans	57,295	66,150	70,112	3,962	6.0%
50113 Group Insurance - Life (VRS)	5,406	5,695	6,245	550	9.7%
50210 Maintenance and Repairs	15,909	17,000	17,000	0	0.0%
50211 Maintenance Service Contracts	1,371	6,100	6,100	0	0.0%
50220 Lease/Rent Of Equipment	4,852	5,700	5,700	0	0.0%
50240 Printing and Binding	0	1,700	1,700	0	0.0%
50250 Advertising	0	250	250	0	0.0%
50270 Other Contractual Services	79,545	138,000	138,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50280 Janitorial	32,407	39,500	39,500	0	0.0%
50285 Landscaping	8,245	7,500	7,500	0	0.0%
50286 Weed and Pest Control	375	536	536	0	0.0%
50310 Automotive/Motor Pool	11,177	11,204	11,207	3	0.0%
50400 Electric Services	77,899	75,000	75,000	0	0.0%
50401 Heating Services	15,866	30,000	30,000	0	0.0%
50402 Water Service	4,741	4,200	4,200	0	0.0%
50403 Sewer Service	4,872	5,000	5,000	0	0.0%
50404 Refuse Service	1,121	1,300	1,300	0	0.0%
50412 Telecommunications	18,612	59,472	59,472	0	0.0%
50430 Mileage	0	50	50	0	0.0%
50431 Education and Training	5,401	27,800	27,800	0	0.0%
50450 Dues And Association Memberships	1,000	2,185	2,185	0	0.0%
50453 Freight Charges	2,377	2,400	2,400	0	0.0%
50459 Other Charges Miscellaneous	975	975	975	0	0.0%
50500 Office Supplies	11,570	16,700	16,700	0	0.0%
50501 Food Supplies and Food Service Supplies	0	712	712	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	8,124	5,800	5,800	0	0.0%
50506 Repair and Maintenance Supplies	5,380	4,095	4,095	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	994	552	552	0	0.0%
50512 Books and Subscriptions	0	500	500	0	0.0%
50514 Other Operating Supplies	0	500	500	0	0.0%
50517 Small Tools	105	166	166	0	0.0%
Total Cost Center	888,961	1,060,497	1,113,513	53,016	5.0%
31302 Warehouse					
50100 Full-Time Salaries and Wages - Regular	103,411	100,384	116,042	15,658	15.6%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50101 Full-Time Salaries and Wages - Overtime	18,144	13,000	13,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	334	334	685	351	105.1%
50110 FICA	8,751	8,674	8,877	203	2.3%
50111 Retirement VRS	13,341	14,054	16,245	2,191	15.6%
50112 Hospital/Medical Plans	21,712	28,350	30,048	1,698	6.0%
50113 Group Insurance - Life (VRS)	1,315	1,385	1,601	216	15.6%
50200 Medical Services	0	150	150	0	0.0%
50210 Maintenance and Repairs	0	166	166	0	0.0%
50212 Vehicle Repair	1,787	1,500	1,500	0	0.0%
50220 Lease/Rent Of Equipment	1,452	1,560	1,560	0	0.0%
50310 Automotive/Motor Pool	5,741	5,755	5,755	0	0.0%
50412 Telecommunications	1,593	0	0	0	0.0%
50453 Freight Charges	362	3,000	3,000	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	250	250	0	0.0%
50506 Repair and Maintenance Supplies	626	500	500	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	350	350	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	713	869	869	0	0.0%
50517 Small Tools	22	83	83	0	0.0%
50911 Interdepartmental Billings	-1,113	0	0	0	0.0%
Total Cost Center	178,191	180,364	200,681	20,317	11.3%
31303 Pumping					
50100 Full-Time Salaries and Wages - Regular	976,669	1,095,227	1,154,273	59,046	5.4%
50101 Full-Time Salaries and Wages - Overtime	224,656	132,000	132,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,962	2,291	3,080	789	34.4%
50110 FICA	88,097	93,883	97,545	3,662	3.9%
50111 Retirement VRS	124,579	153,332	161,599	8,267	5.4%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50112 Hospital/Medical Plans	162,217	245,700	260,416	14,716	6.0%
50113 Group Insurance - Life (VRS)	12,204	15,114	15,928	814	5.4%
50200 Medical Services	0	300	300	0	0.0%
50210 Maintenance and Repairs	221,827	301,000	303,000	2,000	0.7%
50211 Maintenance Service Contracts	9,675	18,556	18,556	0	0.0%
50212 Vehicle Repair	33,848	18,000	18,000	0	0.0%
50220 Lease/Rent Of Equipment	4,942	5,000	5,000	0	0.0%
50270 Other Contractual Services	3,940,886	4,486,000	4,876,000	390,000	8.7%
50285 Landscaping	65,316	84,200	84,200	0	0.0%
50310 Automotive/Motor Pool	115,038	115,317	115,317	0	0.0%
50400 Electric Services	2,219,758	2,161,000	2,185,000	24,000	1.1%
50401 Heating Services	2,593	3,465	3,465	0	0.0%
50402 Water Service	57,248	50,200	50,200	0	0.0%
50404 Refuse Service	24,740	22,000	22,000	0	0.0%
50412 Telecommunications	159,736	115,000	134,500	19,500	17.0%
50453 Freight Charges	4,372	6,089	6,089	0	0.0%
50459 Other Charges Miscellaneous	1,082	1,547	1,547	0	0.0%
50501 Food Supplies and Food Service Supplies	350	1,040	1,040	0	0.0%
50503 Medical and Laboratory Supplies	107	0	0	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	2,958	6,400	6,400	0	0.0%
50506 Repair and Maintenance Supplies	323,944	241,000	241,000	0	0.0%
50507 Gasoline	4,434	4,000	4,000	0	0.0%
50508 Diesel Fuel	19,035	48,140	48,140	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	170,700	170,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	9,192	16,964	16,964	0	0.0%
50514 Other Operating Supplies	0	1,250	1,250	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50516 Chemicals	17,347	11,000	11,000	0	0.0%
50517 Small Tools	2,243	6,140	6,140	0	0.0%
50911 Interdepartmental Billings	-4,351	0	0	0	0.0%
Total Cost Center	8,826,704	9,631,855	10,154,649	522,794	5.4%
31304 Water Transmission and Distribution					
50100 Full-Time Salaries and Wages - Regular	1,265,543	1,309,036	1,669,664	360,628	27.5%
50101 Full-Time Salaries and Wages - Overtime	362,438	285,000	285,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,119	2,852	3,971	1,119	39.2%
50110 FICA	116,485	121,944	137,173	15,229	12.5%
50111 Retirement VRS	162,657	183,265	233,754	50,489	27.5%
50112 Hospital/Medical Plans	265,809	321,300	350,560	29,260	9.1%
50113 Group Insurance - Life (VRS)	15,919	18,065	23,041	4,976	27.5%
50200 Medical Services	646	830	830	0	0.0%
50210 Maintenance and Repairs	2,395	1,500	1,500	0	0.0%
50212 Vehicle Repair	210,846	191,200	206,900	15,700	8.2%
50220 Lease/Rent Of Equipment	18,450	24,500	24,500	0	0.0%
50270 Other Contractual Services	1,721,387	1,883,000	2,036,000	153,000	8.1%
50290 Purchase of Services from Other Governments	160,000	160,000	160,000	0	0.0%
50310 Automotive/Motor Pool	200,508	201,935	201,935	0	0.0%
50404 Refuse Service	52,904	128,500	99,700	-28,800	-22.4%
50412 Telecommunications	15,863	16,250	16,250	0	0.0%
50453 Freight Charges	740	720	720	0	0.0%
50457 Road Repairs	891,461	1,128,000	1,128,000	0	0.0%
50501 Food Supplies and Food Service Supplies	0	1,900	1,900	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	1,147	3,200	3,200	0	0.0%
50506 Repair and Maintenance Supplies	419,402	403,000	403,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50507 Gasoline	23,563	35,000	35,000	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	2,500	2,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	17,262	29,640	29,640	0	0.0%
50515 Road Materials	135,248	150,600	150,600	0	0.0%
50516 Chemicals	0	850	850	0	0.0%
50517 Small Tools	19,612	33,000	33,000	0	0.0%
50911 Interdepartmental Billings	-4,558	0	0	0	0.0%
Total Cost Center	6,077,846	6,637,587	7,239,188	601,601	9.1%
31305 Wastewater Collection					
50100 Full-Time Salaries and Wages - Regular	1,075,427	1,245,654	1,469,858	224,204	18.0%
50101 Full-Time Salaries and Wages - Overtime	494,794	346,000	346,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,146	2,875	3,387	512	17.8%
50110 FICA	115,972	121,762	128,279	6,517	5.4%
50111 Retirement VRS	138,143	174,392	205,780	31,388	18.0%
50112 Hospital/Medical Plans	189,835	311,850	320,512	8,662	2.8%
50113 Group Insurance - Life (VRS)	13,604	17,190	20,284	3,094	18.0%
50200 Medical Services	502	519	519	0	0.0%
50210 Maintenance and Repairs	1,336	975	975	0	0.0%
50212 Vehicle Repair	153,618	194,218	194,218	0	0.0%
50220 Lease/Rent Of Equipment	17,774	11,000	11,000	0	0.0%
50270 Other Contractual Services	885,037	780,000	1,510,230	730,230	93.6%
50310 Automotive/Motor Pool	123,276	132,095	132,095	0	0.0%
50404 Refuse Service	25,009	115,000	90,500	-24,500	-21.3%
50412 Telecommunications	9,812	0	0	0	0.0%
50453 Freight Charges	697	600	600	0	0.0%
50457 Road Repairs	64,902	75,000	66,400	-8,600	-11.5%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50504 Laundry, Housekeeping, and Janitorial Supplies	1,368	3,600	3,600	0	0.0%
50506 Repair and Maintenance Supplies	160,805	155,000	160,000	5,000	3.2%
50507 Gasoline	40,118	55,000	55,000	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	22,220	31,714	31,714	0	0.0%
50514 Other Operating Supplies	135	0	0	0	0.0%
50515 Road Materials	34,699	43,000	39,000	-4,000	-9.3%
50516 Chemicals	7,470	8,150	8,150	0	0.0%
50517 Small Tools	5,499	14,300	14,300	0	0.0%
50911 Interdepartmental Billings	-14,326	0	0	0	0.0%
Total Cost Center	3,570,872	3,839,894	4,812,401	972,507	25.3%
31306 TV Inspection-Inflow and Infiltration					
50100 Full-Time Salaries and Wages - Regular	344,413	371,043	392,632	21,589	5.8%
50101 Full-Time Salaries and Wages - Overtime	25,078	38,390	38,390	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	756	889	1,114	225	25.3%
50110 FICA	26,362	31,322	32,973	1,651	5.3%
50111 Retirement VRS	46,859	51,946	54,969	3,023	5.8%
50112 Hospital/Medical Plans	76,818	94,500	100,160	5,660	6.0%
50113 Group Insurance - Life (VRS)	4,546	5,120	5,418	298	5.8%
50200 Medical Services	0	400	400	0	0.0%
50210 Maintenance and Repairs	10,141	6,630	6,630	0	0.0%
50212 Vehicle Repair	15,603	11,500	11,500	0	0.0%
50220 Lease/Rent Of Equipment	0	300	300	0	0.0%
50270 Other Contractual Services	113,290	97,600	197,600	100,000	102.5%
50310 Automotive/Motor Pool	24,394	24,444	24,444	0	0.0%
50412 Telecommunications	3,336	0	0	0	0.0%
50453 Freight Charges	1,269	950	950	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50501 Food Supplies and Food Service Supplies	0	1,034	1,034	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	635	700	700	0	0.0%
50506 Repair and Maintenance Supplies	9,440	13,000	13,000	0	0.0%
50507 Gasoline	8,483	10,000	10,000	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,015	4,048	4,048	0	0.0%
50516 Chemicals	0	500	500	0	0.0%
50517 Small Tools	474	1,500	1,500	0	0.0%
50911 Interdepartmental Billings	-360	0	0	0	0.0%
Total Cost Center	714,552	766,316	898,762	132,446	17.3%
31307 Wells					
50100 Full-Time Salaries and Wages - Regular	171,985	207,905	216,342	8,437	4.1%
50101 Full-Time Salaries and Wages - Overtime	23,070	35,100	35,100	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	149	386	581	195	50.5%
50110 FICA	13,332	18,590	19,740	1,150	6.2%
50111 Retirement VRS	22,106	29,107	30,287	1,180	4.1%
50112 Hospital/Medical Plans	49,473	56,700	60,096	3,396	6.0%
50113 Group Insurance - Life (VRS)	2,179	2,869	2,985	116	4.0%
50210 Maintenance and Repairs	0	500	500	0	0.0%
50220 Lease/Rent Of Equipment	234	500	500	0	0.0%
50285 Landscaping	31,329	30,000	30,000	0	0.0%
50290 Purchase of Services from Other Governments	0	0	400,000	400,000	100.0%
50310 Automotive/Motor Pool	35,206	34,284	34,284	0	0.0%
50400 Electric Services	4,858	6,000	6,000	0	0.0%
50412 Telecommunications	39,768	23,000	23,000	0	0.0%
50453 Freight Charges	0	41	41	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50504 Laundry, Housekeeping, and Janitorial Supplies	97	900	900	0	0.0%
50506 Repair and Maintenance Supplies	494	1,120	1,120	0	0.0%
50509 Vehicle and Powered Equipment Supplies	0	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	837	2,520	2,520	0	0.0%
50517 Small Tools	0	400	400	0	0.0%
Total Cost Center	395,117	450,422	864,896	414,474	92.0%
31401 Administration - WRF					
50100 Full-Time Salaries and Wages - Regular	1,593,348	1,723,314	1,770,634	47,320	2.7%
50101 Full-Time Salaries and Wages - Overtime	178,012	60,741	60,741	0	0.0%
50104 Temporary Salaries and Wages - Regular	59,785	0	0	0	0.0%
50105 Temporary Salaries and Wages - Overtime	706	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,028	1,953	4,822	2,869	146.9%
50110 FICA	135,314	136,480	136,192	-288	-0.2%
50111 Retirement VRS	212,240	241,264	247,890	6,626	2.7%
50112 Hospital/Medical Plans	216,451	283,500	290,464	6,964	2.5%
50113 Group Insurance - Life (VRS)	20,972	23,782	24,434	652	2.7%
50204 Engineering/Architectural Services	186,390	320,000	320,000	0	0.0%
50210 Maintenance and Repairs	84,182	106,500	100,000	-6,500	-6.1%
50211 Maintenance Service Contracts	106,958	111,012	124,054	13,042	11.7%
50220 Lease/Rent Of Equipment	17,677	19,331	19,331	0	0.0%
50230 Temporary Help Service Fees	0	10,000	10,000	0	0.0%
50240 Printing and Binding	313	300	300	0	0.0%
50250 Advertising	194	500	500	0	0.0%
50260 Laundry and Dry Cleaning	588	4,000	2,000	-2,000	-50.0%
50270 Other Contractual Services	1,580,515	865,837	936,985	71,148	8.2%
50280 Janitorial	62,966	67,066	71,000	3,934	5.9%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50310 Automotive/Motor Pool	28,834	28,904	40,000	11,096	38.4%
50400 Electric Services	1,814,996	1,759,845	1,786,792	26,947	1.5%
50401 Heating Services	64,414	85,810	85,810	0	0.0%
50402 Water Service	81,339	62,331	78,805	16,474	26.4%
50404 Refuse Service	41,912	37,057	41,876	4,819	13.0%
50410 Postal Services	199	675	675	0	0.0%
50412 Telecommunications	26,468	30,000	30,000	0	0.0%
50430 Mileage	6	100	100	0	0.0%
50431 Education and Training	10,014	16,000	12,000	-4,000	-25.0%
50450 Dues And Association Memberships	72,416	94,606	82,000	-12,606	-13.3%
50453 Freight Charges	1,108	950	950	0	0.0%
50459 Other Charges Miscellaneous	1,290	2,800	2,800	0	0.0%
50460 Environmental Expenses	2,769	14,992	14,992	0	0.0%
50500 Office Supplies	9,332	9,474	9,474	0	0.0%
50501 Food Supplies and Food Service Supplies	646	1,220	1,220	0	0.0%
50503 Medical and Laboratory Supplies	10,324	11,500	11,500	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	676	4,150	4,150	0	0.0%
50506 Repair and Maintenance Supplies	2,783	8,521	8,521	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	7,796	10,986	10,000	-986	-9.0%
50512 Books and Subscriptions	799	800	800	0	0.0%
50514 Other Operating Supplies	623	850	850	0	0.0%
50516 Chemicals	2,323,381	2,466,912	2,666,752	199,840	8.1%
50517 Small Tools	0	500	500	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	600	0	0	0	0.0%
50911 Interdepartmental Billings	-1,426,109	-1,100,000	-1,400,000	-300,000	-27.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
Total Cost Center	7,535,255	7,524,563	7,609,914	85,351	1.1%
31402 Maintenance					
50100 Full-Time Salaries and Wages - Regular	951,134	1,019,748	1,066,595	46,847	4.6%
50101 Full-Time Salaries and Wages - Overtime	6,819	13,963	13,963	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	535	936	1,483	547	58.4%
50110 FICA	69,789	79,079	84,140	5,061	6.4%
50111 Retirement VRS	122,278	142,765	149,323	6,558	4.6%
50112 Hospital/Medical Plans	156,401	189,000	200,320	11,320	6.0%
50113 Group Insurance - Life (VRS)	12,082	14,073	14,719	646	4.6%
50210 Maintenance and Repairs	1,565,487	1,807,400	1,812,400	5,000	0.3%
50211 Maintenance Service Contracts	136,248	100,406	100,406	0	0.0%
50212 Vehicle Repair	22,983	27,899	27,899	0	0.0%
50220 Lease/Rent Of Equipment	26,687	15,700	15,700	0	0.0%
50260 Laundry and Dry Cleaning	926	3,815	3,315	-500	-13.1%
50270 Other Contractual Services	257,380	230,990	235,800	4,810	2.1%
50285 Landscaping	117,227	90,000	120,000	30,000	33.3%
50286 Weed and Pest Control	5,105	6,016	6,016	0	0.0%
50310 Automotive/Motor Pool	101,304	100,190	100,190	0	0.0%
50430 Mileage	0	50	50	0	0.0%
50453 Freight Charges	21,391	21,250	21,250	0	0.0%
50459 Other Charges Miscellaneous	1,351	1,553	1,553	0	0.0%
50501 Food Supplies and Food Service Supplies	71	255	255	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	8,595	8,000	8,000	0	0.0%
50506 Repair and Maintenance Supplies	788,378	742,844	742,844	0	0.0%
50507 Gasoline	6,067	7,500	7,500	0	0.0%
50509 Vehicle and Powered Equipment Supplies	18,261	15,000	15,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50511 Uniforms/Wearing Apparel/ITEMS	15,132	11,995	12,000	5	0.0%
50512 Books and Subscriptions	0	340	340	0	0.0%
50515 Road Materials	229	500	500	0	0.0%
50516 Chemicals	2,418	3,726	3,726	0	0.0%
50517 Small Tools	14,489	16,100	16,100	0	0.0%
Total Cost Center	4,428,767	4,671,093	4,781,387	110,294	2.4%
31404 Monitoring and Compliance					
50100 Full-Time Salaries and Wages - Regular	226,279	258,256	280,588	22,332	8.6%
50101 Full-Time Salaries and Wages - Overtime	1,237	1,276	1,276	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	882	973	1,306	333	34.2%
50110 FICA	16,913	19,854	21,563	1,709	8.6%
50111 Retirement VRS	29,442	36,156	39,282	3,126	8.6%
50112 Hospital/Medical Plans	25,832	56,700	60,096	3,396	6.0%
50113 Group Insurance - Life (VRS)	2,721	3,564	3,872	308	8.6%
50210 Maintenance and Repairs	155	4,620	4,620	0	0.0%
50250 Advertising	120	1,456	1,456	0	0.0%
50260 Laundry and Dry Cleaning	313	910	910	0	0.0%
50270 Other Contractual Services	195,478	219,966	231,810	11,844	5.4%
50310 Automotive/Motor Pool	29,852	29,880	30,300	420	1.4%
50412 Telecommunications	505	0	0	0	0.0%
50430 Mileage	6	55	55	0	0.0%
50500 Office Supplies	400	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	1,345	3,251	3,251	0	0.0%
50506 Repair and Maintenance Supplies	5,767	10,700	10,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,122	2,995	2,995	0	0.0%
50512 Books and Subscriptions	165	213	213	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50514 Other Operating Supplies	195	213	213	0	0.0%
50517 Small Tools	293	425	425	0	0.0%
Total Cost Center	541,022	651,863	695,331	43,468	6.7%
31405 Central Environmental					
50100 Full-Time Salaries and Wages - Regular	528,578	632,805	627,865	-4,940	-0.8%
50101 Full-Time Salaries and Wages - Overtime	402	11,385	11,385	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,192	2,749	2,952	203	7.4%
50110 FICA	38,308	49,281	49,437	156	0.3%
50111 Retirement VRS	69,417	88,593	87,901	-692	-0.8%
50112 Hospital/Medical Plans	75,011	113,400	120,192	6,792	6.0%
50113 Group Insurance - Life (VRS)	6,751	8,733	8,664	-69	-0.8%
50114 Unemployment Insurance	129	0	0	0	0.0%
50210 Maintenance and Repairs	14,967	15,000	15,000	0	0.0%
50211 Maintenance Service Contracts	19,891	54,177	55,318	1,141	2.1%
50260 Laundry and Dry Cleaning	903	2,651	2,651	0	0.0%
50270 Other Contractual Services	182,413	57,436	59,159	1,723	3.0%
50310 Automotive/Motor Pool	9,676	9,699	9,699	0	0.0%
50430 Mileage	0	25	25	0	0.0%
50450 Dues And Association Memberships	1,138	1,138	1,138	0	0.0%
50453 Freight Charges	4,674	7,500	7,500	0	0.0%
50500 Office Supplies	1,000	1,000	1,000	0	0.0%
50503 Medical and Laboratory Supplies	103,871	110,275	113,583	3,308	3.0%
50506 Repair and Maintenance Supplies	959	3,500	3,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	2,041	2,739	3,138	399	14.6%
50512 Books and Subscriptions	0	640	640	0	0.0%
Total Cost Center	1,062,321	1,172,726	1,180,747	8,021	0.7%
31501 Administration - WTF					

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	1,125,788	1,160,174	1,321,435	161,261	13.9%
50101 Full-Time Salaries and Wages - Overtime	127,783	124,463	124,463	0	0.0%
50104 Temporary Salaries and Wages - Regular	8,161	27,194	27,194	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,058	1,456	3,101	1,645	113.0%
50110 FICA	91,918	100,355	114,752	14,397	14.3%
50111 Retirement VRS	152,132	162,424	185,001	22,577	13.9%
50112 Hospital/Medical Plans	165,427	189,000	210,336	21,336	11.3%
50113 Group Insurance - Life (VRS)	14,996	16,010	18,236	2,226	13.9%
50200 Medical Services	0	100	100	0	0.0%
50204 Engineering/Architectural Services	126,705	221,000	200,000	-21,000	-9.5%
50210 Maintenance and Repairs	75,858	1,015,000	910,000	-105,000	-10.3%
50211 Maintenance Service Contracts	102,978	103,400	144,000	40,600	39.3%
50220 Lease/Rent Of Equipment	5,192	19,500	20,400	900	4.6%
50230 Temporary Help Service Fees	7,335	7,424	12,800	5,376	72.4%
50240 Printing and Binding	0	255	255	0	0.0%
50270 Other Contractual Services	15,780	92,350	92,350	0	0.0%
50280 Janitorial	22,350	30,000	30,000	0	0.0%
50285 Landscaping	77,404	67,000	88,124	21,124	31.5%
50286 Weed and Pest Control	0	1,000	1,000	0	0.0%
50310 Automotive/Motor Pool	26,122	26,068	28,410	2,342	9.0%
50400 Electric Services	1,357,880	1,353,618	1,350,000	-3,618	-0.3%
50401 Heating Services	66,879	91,930	68,260	-23,670	-25.7%
50402 Water Service	1,691	3,685	3,685	0	0.0%
50403 Sewer Service	2,041	2,020	2,020	0	0.0%
50404 Refuse Service	610	2,200	2,200	0	0.0%
50410 Postal Services	0	415	415	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50412 Telecommunications	41,231	59,740	63,496	3,756	6.3%
50430 Mileage	15	394	394	0	0.0%
50431 Education and Training	9,422	18,750	18,750	0	0.0%
50450 Dues And Association Memberships	2,088	32,325	33,075	750	2.3%
50453 Freight Charges	256	3,830	3,830	0	0.0%
50460 Environmental Expenses	5,434	4,190	3,192	-998	-23.8%
50500 Office Supplies	3,641	7,200	7,200	0	0.0%
50501 Food Supplies and Food Service Supplies	15	300	300	0	0.0%
50503 Medical and Laboratory Supplies	77,990	90,000	94,600	4,600	5.1%
50504 Laundry, Housekeeping, and Janitorial Supplies	3,734	3,700	3,700	0	0.0%
50506 Repair and Maintenance Supplies	108,381	217,150	214,250	-2,900	-1.3%
50508 Diesel Fuel	0	14,900	14,900	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	2,819	10,694	10,694	0	0.0%
50512 Books and Subscriptions	109	500	500	0	0.0%
50514 Other Operating Supplies	431	6,500	6,500	0	0.0%
50516 Chemicals	1,772,150	1,896,000	1,896,000	0	0.0%
50517 Small Tools	1,678	5,100	5,100	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	50	0	0	0	0.0%
50911 Interdepartmental Billings	1,426,109	1,100,000	1,400,000	300,000	27.3%
Total Cost Center	7,031,641	8,289,314	8,735,018	445,704	5.4%
31504 Engineering					
50100 Full-Time Salaries and Wages - Regular	1,858,894	1,892,161	1,967,700	75,539	4.0%
50101 Full-Time Salaries and Wages - Overtime	89	500	500	0	0.0%
50104 Temporary Salaries and Wages - Regular	27,636	25,000	25,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,461	1,953	3,562	1,609	82.4%
50110 FICA	140,700	144,789	152,412	7,623	5.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50111 Retirement VRS	242,566	264,902	275,478	10,576	4.0%
50112 Hospital/Medical Plans	222,546	255,150	270,432	15,282	6.0%
50113 Group Insurance - Life (VRS)	23,849	26,112	27,154	1,042	4.0%
50204 Engineering/Architectural Services	85,491	40,000	40,000	0	0.0%
50210 Maintenance and Repairs	0	1,409	1,409	0	0.0%
50220 Lease/Rent Of Equipment	2,899	3,000	3,000	0	0.0%
50221 Lease/Rent Of Buildings	33,888	33,888	33,888	0	0.0%
50270 Other Contractual Services	94,837	77,419	77,419	0	0.0%
50310 Automotive/Motor Pool	3,833	4,945	4,945	0	0.0%
50412 Telecommunications	4,872	7,510	7,510	0	0.0%
50431 Education and Training	3,093	5,700	5,700	0	0.0%
50450 Dues And Association Memberships	1,405	2,843	2,843	0	0.0%
50455 Tuition	4,632	0	0	0	0.0%
50500 Office Supplies	2,922	7,000	7,000	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	0	213	213	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	1,969	2,400	2,400	0	0.0%
50517 Small Tools	0	128	128	0	0.0%
50911 Interdepartmental Billings	-1,916,782	-1,833,000	-1,833,000	0	0.0%
Total Cost Center	840,800	964,222	1,075,893	111,671	11.6%
31505 Construction					
50100 Full-Time Salaries and Wages - Regular	1,701,376	1,810,053	1,932,414	122,361	6.8%
50101 Full-Time Salaries and Wages - Overtime	137,773	60,000	60,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	19,980	10,000	10,000	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,370	3,920	4,809	889	22.7%
50110 FICA	134,651	143,824	153,184	9,360	6.5%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50111 Retirement VRS	225,704	253,406	270,538	17,132	6.8%
50112 Hospital/Medical Plans	281,467	292,950	310,496	17,546	6.0%
50113 Group Insurance - Life (VRS)	22,287	24,979	26,667	1,688	6.8%
50210 Maintenance and Repairs	0	995	995	0	0.0%
50220 Lease/Rent Of Equipment	2,387	2,568	2,568	0	0.0%
50230 Temporary Help Service Fees	871	0	0	0	0.0%
50250 Advertising	0	500	500	0	0.0%
50310 Automotive/Motor Pool	122,976	152,317	152,317	0	0.0%
50400 Electric Services	0	4,000	4,000	0	0.0%
50402 Water Service	0	780	780	0	0.0%
50412 Telecommunications	21,248	21,894	21,894	0	0.0%
50431 Education and Training	2,749	1,100	1,100	0	0.0%
50450 Dues And Association Memberships	1,450	1,640	1,640	0	0.0%
50500 Office Supplies	3,014	6,000	6,000	0	0.0%
50501 Food Supplies and Food Service Supplies	145	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	5	90	90	0	0.0%
50506 Repair and Maintenance Supplies	701	1,267	1,267	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	2,726	3,226	3,226	0	0.0%
50512 Books and Subscriptions	519	600	600	0	0.0%
50514 Other Operating Supplies	1,062	1,000	1,000	0	0.0%
50517 Small Tools	43	1,570	1,570	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	160	0	0	0	0.0%
50911 Interdepartmental Billings	-2,023,166	-2,378,000	-2,378,000	0	0.0%
Total Cost Center	663,498	421,079	590,055	168,976	40.1%